



# Family and Community Support Services

*Annual Overview 2007*

Community Partnerships  
Community Strategies and Support Division  
Alberta Children and Youth Services  
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## **1. Introduction**

Alberta Children and Youth Services is pleased to present the eighth edition of the *Family and Community Support Services (FCSS) Annual Overview*. This report provides a provincial summary of FCSS activities and is intended to supply municipalities and Métis Settlements with information to support the operation of local Programs.

FCSS is an 80/20 funding partnership between the Government of Alberta and participating municipalities or Métis Settlements. The province contributes up to 80% of the net cost of operating a local FCSS Program and the participating municipality or Métis Settlement contributes a minimum of 20%. Provincially, the FCSS Program receives its mandate from the *Family and Community Support Services Act* and Regulation. The Regulation sets out the service requirements that a municipality or Métis Settlement must meet to be eligible for funding.

Under FCSS, communities design and deliver social programs that are preventive in nature to promote and enhance well-being among individuals, families and communities. FCSS Programs depend on community resources, often involving volunteers in management and delivery. Participation in the FCSS Program is voluntary. FCSS funding is allocated to Alberta municipalities and Métis Settlements that choose to enter into an agreement with the province to develop and deliver preventive social service programs in accordance with the *FCSS Act* and Regulation.

Services provided under a Program must help people and/or communities to do one or more of the following:

- develop independence, strengthen coping skills and become more resistant to crisis;
- develop an awareness of social needs;
- develop interpersonal and group skills which enhance constructive relationships among people;
- assume responsibility for decisions and actions which affect them; and
- provide supports that help sustain people as active participants in the community.

Section 2 of the Regulation states: “In providing for the establishment, administration and operation of a program, a municipality must do all of the following:

- a. promote and facilitate the development of stronger communities;
- b. promote public participation in planning, delivering and governing the program and services provided under the program;
- c. promote and facilitate the use of volunteers;
- d. promote efficient and effective use of resources; and
- e. promote and facilitate cooperation and coordination with allied service agencies operating within the municipality.”

Section 2.1(2) of the Regulation states: “Services provided under a program must not:

- a. provide primarily for the recreational needs or leisure time pursuits of individuals;
- b. offer direct assistance, including money, food, clothing or shelter, to sustain an individual or family;
- c. be primarily rehabilitative in nature; or
- d. duplicate services that are ordinarily provided by a government or government agency.”

No other province or territory in Canada has a similar working partnership between the provincial government, municipalities and Métis Settlements. The FCSS philosophy is based on a belief that communities have the desire, energy and resources to build community capacity and that self-help contributes to a sense of integrity, self-worth and independence. FCSS Programs are intended to help people in their community to adopt healthy lifestyles, thereby improving quality of life and building the capacity to prevent and/or deal with crisis situations should they arise.

One of the key principles of the FCSS Program is local autonomy for priority setting and resource allocation. Within the parameters of the *FCSS Act* and Regulation, each municipality or Métis Settlement determines how the FCSS funding they receive should be allocated to best meet the needs of their community. Individual FCSS Programs are part of a larger Program that collectively represents the strength and social fabric of Alberta communities.

In April 2000, Children and Youth Services began developing a database to assemble information collected from Annual FCSS Program Reports and reconciliation statements, in a format that produced meaningful reports for municipalities and Métis Settlements, the Ministry, and other partners and stakeholders.

Information included in the *FCSS Annual Overview* combines Program reporting from municipalities and Métis Settlements. Municipalities operate on a calendar year and 2007 Annual FCSS Program Reports were due on April 30, 2008. Métis Settlements operate on a fiscal year and 2007-08 Annual FCSS Program Reports were due on July 29, 2008. When received, information included in these reports is reviewed, entered into a provincial FCSS database and a reconciliation statement is prepared for each local FCSS Program. Once all information has been entered and verified, the *FCSS Annual Overview* is produced.

The current status of data entry is reflected in reports included in the *FCSS Annual Overview 2007*. Amounts may differ in future reports where data is updated or revised. Also, due to the rounding off of amounts, slight discrepancies in totals between figures may be noted.

## ***2. Provincial FCSS and Ministry Highlights***

### **FCSS Provincial Program Review**

On May 22, 2007, the Ministry released the *FCSS Program Review Report*. The FCSS Review, led by George Rogers, MLA for Leduc-Beaumont-Devon, confirmed the important work FCSS Programs do for children and families across the province. Its purpose was to identify program strengths and opportunities and explore possible strategies and means of improving collaboration and efficiency between FCSS and Child and Family Services Authorities (CFSAs). The Review found that there is very little, if any, program and services duplication between FCSS Programs and CFSAs. With respect to program and service gaps, stakeholders identified that the most frequent service gaps are in the areas of youth issues, child care services, parenting programs, transportation (limited services) and school-age child care. The review resulted in 16 recommendations, 15 of which were accepted. Additional consultation is taking place to address concerns raised about transportation and out-of-school care. The report and the government's response are available online at [www.child.alberta.ca](http://www.child.alberta.ca).

### **Bursary Program**

In follow-up to one of the *FCSS Program Review Report* recommendations, the Government of Alberta committed \$1 million towards a Bursary Program which was launched in the fall of 2007 to support the professional development of leaders and aspiring leaders in FCSS and Parent Link Centres. Further information about the Bursary Program is available by contacting Ms. Sharlyn White, Executive Director, FCSS Association of Alberta (FCSSAA), at [fcssaa@telus.net](mailto:fcssaa@telus.net) or 780-422-0133.

### **Rural Issues Working Group**

Recommendation 11 of the *FCSS Program Review Report* called for the establishment of a working group of small rural FCSS Programs to explore challenges, identify effective practices and provide suggested solutions to issues raised including staff recruitment, transportation services, funding and population/demographics. The Rural Issues Working Group met in June and August of 2007 to clarify the issues and identify potential actions that could work to address the concerns. These actions were refined into draft recommendations for consideration by the Ministry and the FCSSAA. One recommended short-term solution was to bring all FCSS Programs to a funding level equivalent to the percentage of the provincial FCSS budget increase between the fiscal years 2002/03 and 2007/08, i.e., 16%. (*Note: This recommendation was approved and implemented in January 2008.*)

## **FCSS Grants**

The total grant allocation budget for the FCSS Program in 2007-08 was \$85.4 million: the province contributed \$68.3 million (80%) and participating municipalities and Métis Settlements contributed \$17.1 million (20%). The provincial grant increased by \$3 million from the previous fiscal year. The Ministry also provided grants to the FCSSAA for the Resource Bank and to the Canadian Outcomes Research Institute (CORI) for the FCSS Making A Difference Outcome Evaluation System.

## **FCSS Association of Alberta**

The FCSSAA is a key partner of the Ministry. Its mission is “to unite and strengthen the FCSS community by representation and advocacy on behalf of member boards.” A 17-member Board of Directors oversees operations. The role of the FCSSAA Board is to identify common concerns and issues related to FCSS; communicate those issues, together with proposed solutions, to other members and to the provincial government; and to support communities by developing tools to meet local needs and mandates. The FCSSAA Resource Bank is a resource centre, reference library and communication network for information sharing among FCSS Programs. Funding and support to the Resource Bank is undertaken as a partnership between the FCSSAA and the Ministry. Further information about the FCSSAA can be found on its website at [www.fcssaa.ab.ca](http://www.fcssaa.ab.ca) or by calling 780-415-4791.

## **FCSS Program Advisory Team**

The FCSS Program Advisory Team (PAT) is a joint management committee established in 1999, in response to one of the recommendations from the redesign of the provincial FCSS Program in 1998. The recommendation acknowledged the value and importance of the positive working relationship between municipal and Métis Settlement FCSS representatives, the FCSSAA and the province.

The intent of PAT is to focus on provincial goals, policies and procedures and to help the FCSS Program to be as effective as possible. The PAT reviews service delivery issues and concerns from local FCSS Programs and the province (through the Ministry), and provides advice on how to consider the issues and concerns within the context of the *FCSS Act* and Regulation. PAT is not a decision-making body but rather provides advice to local Programs and/or the province. PAT also acts as a steering committee for joint FCSSAA/government projects that work to support and strengthen FCSS.

PAT is not intended to duplicate or interfere with the relationship between the province and individual municipalities and Métis Settlements, as outlined in FCSS legislation. When PAT was established, it was felt that the FCSSAA was the appropriate body to represent local FCSS Programs. Over 92% of the FCSS Programs in Alberta are members of the FCSSAA, and its mandate is built on direction from the membership. The PAT’s Terms of Reference were created through an extensive consultation with FCSS Programs and provincial representatives.

PAT is composed of the Executive of the FCSSAA, the provincial Director and Senior Manager responsible for FCSS, FCSS provincial Program Officers, the FCSSAA Executive Director and the Chair of the FCSS Directors' Network. PAT is co-chaired by the FCSSAA President and the provincial Community Partnerships Director. Provincial staff are accountable to the Assistant Deputy Minister responsible for FCSS and FCSSAA representatives are accountable to the Association Board and member Programs.

## **Outcomes Evaluation**

The FCSS Program is included in the Ministry's Business Plan with goals, targets, performance measures and outcomes for province-wide program delivery. Performance measure results have consistently shown that FCSS is meeting or exceeding set targets. The measures used are strong indicators of the commitment of local FCSS staff and volunteers to reduce the need for crisis intervention in communities by providing support to children, youth and families at the earliest opportunity.

The FCSS Making a Difference (MAD) Outcome Evaluation Project, initiated in 2001, is designed to provide local FCSS Programs with a system to help them monitor outcomes for program delivery. The system includes two components:

- a Program Logic Model, developed by individual FCSS Programs, that articulates short, medium and long-term outcomes for clients, and if the goals and strategies of program delivery are achieved; and
- a database, provided and maintained by the Canadian Outcomes Research Institute (CORI), with the capability to create tools for measuring the success of local Program Logic Models, including collecting, analyzing and aggregating collected information.

The following statistics are from the CORI *FCSS Making a Difference Report* for 2007-08. A total of:

- 166 FCSS municipalities and Métis Settlements (FCSS MMS) have been contacted by trainers for this reporting period (159 in 2007);
- 173 FCSS MSS hold database accounts with CORI (175 in 2007, however four programs amalgamated into two);
- 43 FCSS MMS have engaged in advanced training with Program Logic Models for this reporting period (74 in 2007, for a total of 117 MMSs receiving training and support on Logic Models to date);
- 50 FCSS MMS have developed measurement tools to collect data (63 in 2007, for a total of 113 to date); and
- 76 FCSS MMS have contributed outcomes data to the 2007 aggregate roll-up for this reporting period (43 in 2007).

Overall, FCSS programming is realizing a high degree of success province-wide, ranging from 84.4% success in helping people develop interpersonal and group skills, to 97.3% success in helping people to develop independence, strengthen coping skills and become more resistant to crisis. Results are presented in Table 1 on the following page.

**Table 1. Numbers Served and Percentage Success by FCSS Outcome Statement**

<b>FCSS Funded Outcome Statements</b>	<b># Offices</b>	<b># Outcome Statements</b>	<b>Sample Size</b>	<b># Meeting Indicator</b>	<b>% Success</b>
Help to develop independence, strengthen coping skills and become more resistant to crisis	28	37	126,302	122,875	97.3
Help to develop an awareness of social need	11	15	29,116	25,565	87.8
Help to develop interpersonal and group skills which enhance constructive relationships among people	20	20	38,720	32,666	84.4
Help to assume responsibility for decisions and actions which affect them	37	52	244,852	217,863	89.0
Help to sustain people as active participants in the community	27	33	27,604	25,498	92.4

To obtain more information about the FCSS MAD Outcome Evaluation Project, including how to access training and data collection tools, please contact Angelica Miller at [amiller@hmrp.net](mailto:amiller@hmrp.net).

### **FCSS Program Advice Inventory Listing**

The FCSS Program Advice Inventory Listing, developed by the Ministry and FCSSAA, is intended to assist local FCSS Programs in clarifying the eligibility of several projects, services and expenditures. The Listing is another “for FCSS by FCSS” resource designed to support program delivery in the community. The Listing is included in the *FCSS Program Handbook* (reference pages 5-6 to 5-23) and is also posted on the Ministry’s website at [www.child.alberta.ca](http://www.child.alberta.ca). To obtain copies, contact Ministry staff at 780-415-8150 or the FCSSAA at 780-415-4791.

### **FCSS Program Reviews**

Each year, FCSS Program Reviews are conducted throughout Alberta by Department staff. The purpose of these Reviews is to provide ongoing program and administrative advice and support to municipalities and Métis Settlements participating in FCSS and to ensure accountability processes are in place. The following is a summary of 2007 FCSS Program Review randomly chosen locations:

- Town of Bashaw
- Town of Bentley
- Town of Bon Accord
- Town of Fox Creek
- Town of Gibbons
- Town of Lac La Biche
- Town of Morinville
- Town of Ponoka
- Town of Rimbey
- Town of Swan Hills
- Town of Whitecourt
- Village of Thorhild

### **Government Invests in People Who Serve Children, Youth and Families**

On March 5, 2007, the Government of Alberta announced it is investing an additional \$13.5 million in additional funding to help address the challenge of recruiting and retaining staff working at day care centres and family day homes, agencies contracted by Children and Youth Services and women's shelters.

### **New Legislation Promotes More Choice and Flexibility in Child Care**

New legislation to recognize the government's commitment to ensuring Albertans have better access to quality child care was introduced in the Alberta Legislature on March 8, 2007. Bill 4, the *Child Care Licensing Act*, is the first legislation in Alberta to focus solely on child care. This legislation encourages innovative approaches to creating new child care programs and places a priority on the safety of the children.

### **Government Enhances Access to FASD Programs and Services**

On May 30, 2007, the Government of Alberta announced it is investing an additional \$4 million to improve the lives of Albertans affected by Fetal Alcohol Spectrum Disorder (FASD). FASD is a leading cause of preventable birth defects caused by prenatal exposure to alcohol. The new funding will be used to establish seven Alberta FASD Service Networks providing programs and services in FASD prevention, diagnosis and support within the following geographic locations: Northern Alberta, Northwest Alberta, Cold Lake and Area, Edmonton and Area, Central Alberta, Calgary and Area, and Southern Alberta. Approximately 23,000 Albertans are living with FASD, and each year, an estimated 364 children are born with the disorder. September 9 is International FASD Day when, at 9:09 a.m., people are encouraged to pause and recognize the importance of expectant mothers abstaining from drinking alcohol.

### **Positive Parenting Program**

On October 3, 2007, the Government of Alberta announced a parenting program to be piloted by Parent Link Centres (PLCs) across Alberta. The Positive Parenting Program, dubbed Triple P, includes a series of seminars, tip sheets and videos that help parents address the many different phases children go through from infancy to the teenage years. With a provincial investment of \$200,000, Parent Link Centre staff working in 25 communities are trained and accredited to offer the Positive Parenting Program. The Program originated in Australia and is now available in many countries around the world.

### 3. Program Highlights

- ◆ As of December 31, 2007, a total of 313 municipalities and Métis Settlements, organized within 204 Programs, were providing FCSS services throughout Alberta. There were 34 multi-municipal partnerships; another 162 municipalities and eight Métis Settlements operated single Programs. Ninety-nine percent (99%) of the province's population reside in communities served by FCSS Programs.
- ◆ In 2007, six summer villages joined FCSS as single Programs (Fig.1). Clearwater County, the Town of Rocky Mountain House and the Village of Caroline (formerly single Programs) joined together to become Clearwater Regional FCSS. The M.D. of Acadia No. 34 and the Village of Rycroft also signed agreements with former single municipality Programs (Town of Oyen and M.D. of Spirit River No. 133) to become new multi-municipal Programs (Fig. 2).

S.V. OF ROSS HAVEN	
S.V. OF SANDY BEACH	
S.V. OF SOUTH VIEW	
S.V. OF SUNSET POINT	
S.V. OF VAL QUENTIN	
S.V. OF YELLOWSTONE	
<b>Total:</b>	6

**Figure 1: New Single Municipality Programs**

<b>Program</b>	<b>New Participating Municipalities</b>
Clearwater Regional	CLEARWATER COUNTY
	TOWN OF ROCKY MOUNTAIN HOUSE
	VILLAGE OF CAROLINE
Oyen	M. D. OF ACADIA NO. 34
Spirit River (MD)	VILLAGE OF RYCROFT
<b>Total:</b>	5

**Figure 2: New Municipalities Participating in Multi-Municipality Programs**

- ◆ See Appendix A, "Programs and Program Contacts" for a complete list of municipalities and Métis Settlements participating in FCSS during 2007. The report includes a contact name for each Program and the total population served.

#### ***4. Funding Highlights***

- ♦ For the 2006-07 fiscal year, the provincial grant budget for FCSS was \$65.4 million and the municipal share was \$16.4 million for a total budget of \$81.8 million. *See note on page ten for additional information.*
- ♦ For the 2007-08 fiscal year, the provincial grant budget for FCSS was \$68.3 million and the municipal share was \$17.1 million for a total budget of \$85.4 million.
- ♦ The provincial FCSS budget increased by nearly \$3 million during the 2007-08 fiscal year. This amount includes a \$1.6 million supplemental grant disbursed in February 2008 to increase local base budgets to a level matching the provincial rate of increase received between 2002/03 and 2007/08, i.e., sixteen percent (16%). Municipalities receiving grant increases in April 2007 were provided with an option to defer some unspent dollars to 2008. This implementation strategy was developed to ensure adequate planning for and allocation of these dollars to each community.
- ♦ Of the 204 Annual FCSS Program reports reconciled, 43 programs fully expended their 80/20 funding and 124 programs reported municipal over contributions. Another 37 programs had unexpended dollars.

#### ***5. Reconciliation of Funding Agreements***

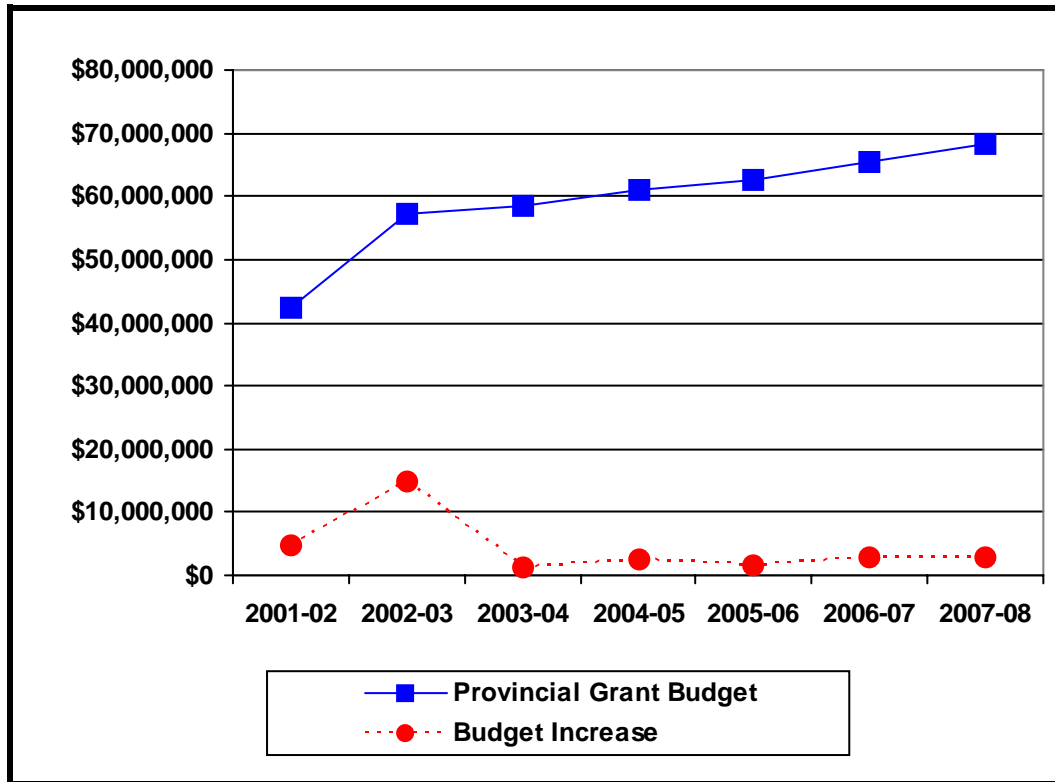
As of October 31, 2008, all 204 Annual FCSS Program Reports for 2007 have been reviewed and reconciled by Ministry staff. Local FCSS Programs are to be commended for submitting these reports in a timely manner. Data reported in this Annual Overview is based on the 204 reconciled Programs.

##### **Grant Transfers**

In 2007, 41 local FCSS Programs elected to transfer all or a portion of their FCSS grants to other Programs (located outside their boundaries) for the delivery of services within their communities. Grant transfers totalled \$2,166,270. In the Annual FCSS Program Reports, these grant transfers are reported in Section 1 (Statement of Revenue and Expenditures) by the Program receiving the funds and in Section 2 (Projects and Services Report) by the Program transferring the funds.

## 6. Provincial FCSS Grant Budget

Provincial FCSS grant budget amounts for the fiscal years 2001-02 to 2007-08 are shown below as well as the amount of budget increase for each year (Fig. 3).



**Figure 3: Provincial FCSS Grant Budget and Budget Increase by Year**

Year*	Provincial Grant Budget	Amount of Increase
2001-02	\$42,304,000	\$4,700,000
2002-03	\$57,304,000	\$15,000,000
2003-04	\$58,599,000	\$1,295,000
2004-05	\$61,049,835	\$2,450,835
2005-06	\$62,520,000	\$1,470,165
2006-07	\$65,434,000	\$2,914,000
2007-08	\$68,293,000	\$2,859,000

*\*Note: "Provincial Grant Budget" and "Amount of Increase" figures shown above have been restated for the fiscal years 2003-04 to 2006-07. Restated amounts reflect actual figures recorded within the Ministry specific to municipal/Métis Settlement FCSS grants. Previously reported figures combined the municipal/Métis Settlement grant budget with funding for other FCSS initiatives.*

## 7. Revenue Sources and Expenditures

The total revenue sources and expenditures are identified for each FCSS region (Fig. 4). Revenue sources include provincial funds (80%), required municipal contributions (20%), over contributions and other sources of revenues. In 2007, the FCSS partnership generated an additional \$37 million to the provincial grant. The number of local FCSS Programs with over contributions and other sources of revenues are shown below for each region (Fig. 5).

Note: The 204 local Programs (representing 313 municipalities and Métis Settlements) are divided into eight FCSS Regions. Due to rounding off of amounts, there may be slight discrepancies in totals between figures.

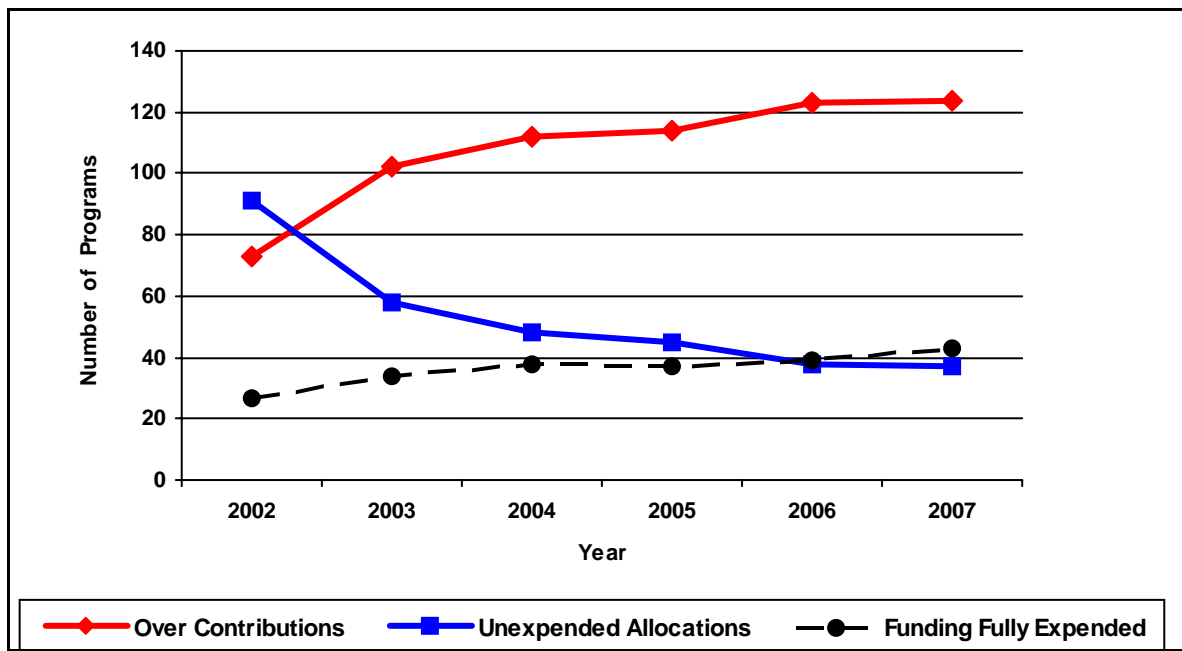
FCSS Region	Provincial Funding	Municipal Contribution	Over Contribution	Other Revenues	Total Expenditures
Northwest	\$3,651,758	\$846,338	\$1,378,708	\$649,360	\$6,526,164
Northeast	\$3,455,295	\$855,005	\$542,983	\$1,695,190	\$6,548,473
Yellowhead	\$1,012,195	\$253,049	\$240,311	\$207,186	\$1,712,741
Edmonton/Evergreen	\$20,392,087	\$5,097,438	\$7,902,906	\$2,183,293	\$35,575,724
West Central	\$5,188,376	\$1,296,924	\$201,435	\$395,041	\$7,081,776
East Central	\$3,129,145	\$773,059	\$382,939	\$416,444	\$4,701,586
Calgary/Bow River	\$23,553,905	\$5,888,502	\$2,669,609	\$734,401	\$32,846,417
South	\$5,339,101	\$1,334,832	\$636,751	\$450,514	\$7,761,198
<b>Total:</b>	<b>\$65,721,862</b>	<b>\$16,345,147</b>	<b>\$13,955,643</b>	<b>\$6,731,428</b>	<b>\$102,754,081</b>

**Figure 4: Revenue Sources and Total Expenditures by FCSS Region**

FCSS Region	# Over Contributions	# Other Sources of Revenue	Total # Programs in Region
Northwest	29	19	48
Northeast	14	16	24
Yellowhead	7	5	7
Edmonton/Evergreen	15	14	20
West Central	13	12	24
East Central	26	15	42
Calgary/Bow River	13	11	23
South	7	7	16
<b>Total:</b>	<b>124</b>	<b>99</b>	<b>204</b>

**Figure 5: Programs with Over Contributions and Other Sources of Revenue by FCSS Region**

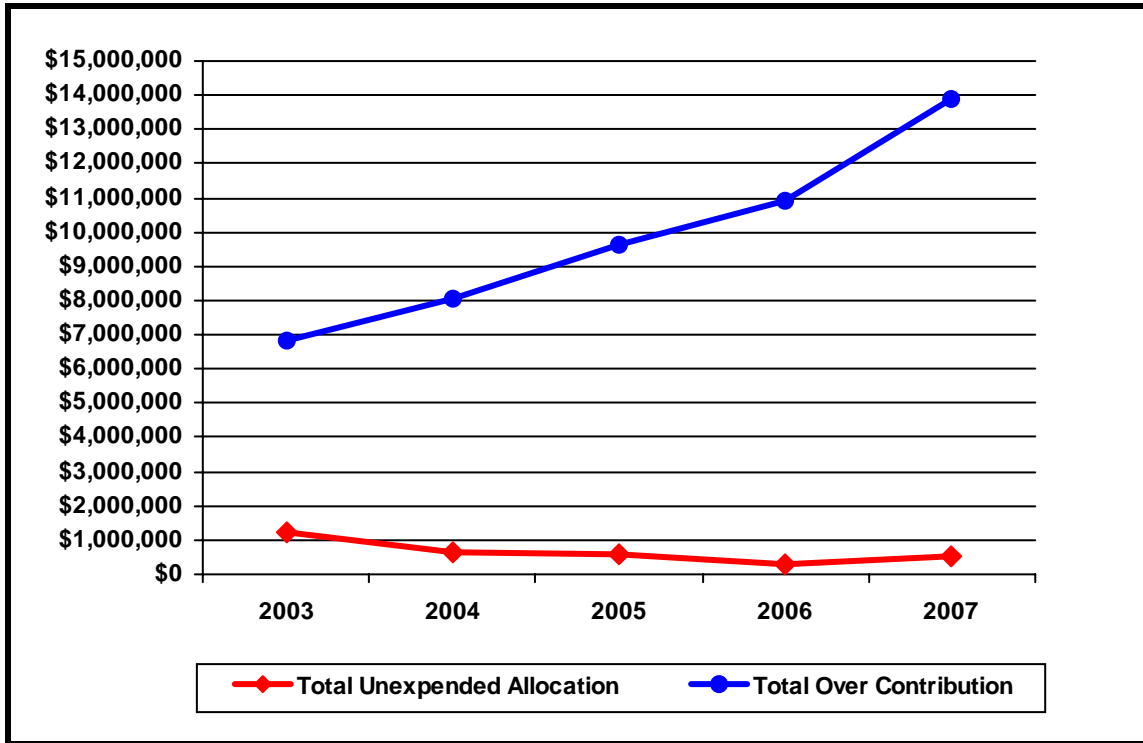
In the year 2007, 43 Programs fully expended their 80/20 funding and 124 Programs reported municipal over contributions. Another 37 Programs had unexpended dollars. All 204 Annual FCSS Program Reports have been reviewed and reconciled by department staff. The total number of Programs with over contributions, unexpended allocations and fully expended funding for the calendar year 2007 is compared to prior years in Figure 6a and summarized in the table below.



**Figure 6a: Number of Programs with Over Contributions, Unexpended Allocations and Funding Fully Expended by Year**

Year	Number of Programs				Total
	Over Contributions	Unexpended Allocations	Expended Full Funding	Incomplete Reporting	
2002	73	91	27	2	193
	37.8%	47.2%	14.0%	1.0%	
2003	102	58	34	1	195
	52.3%	29.7%	17.4%	0.5%	
2004	112	48	38	1	199
	56.3%	24.1%	19.1%	0.5%	
2005	114	45	37	0	196
	58.2%	23.0%	18.9%	0.0%	
2006	123	38	39	0	200
	61.5%	19.0%	19.5%	0.0%	
2007	124	37	43	0	204
	60.8%	18.1%	21.1%	0.0%	

The total amount of unexpended allocations and over contributions for the calendar year 2007 is compared to prior years in Figure 6b and summarized in the table below.



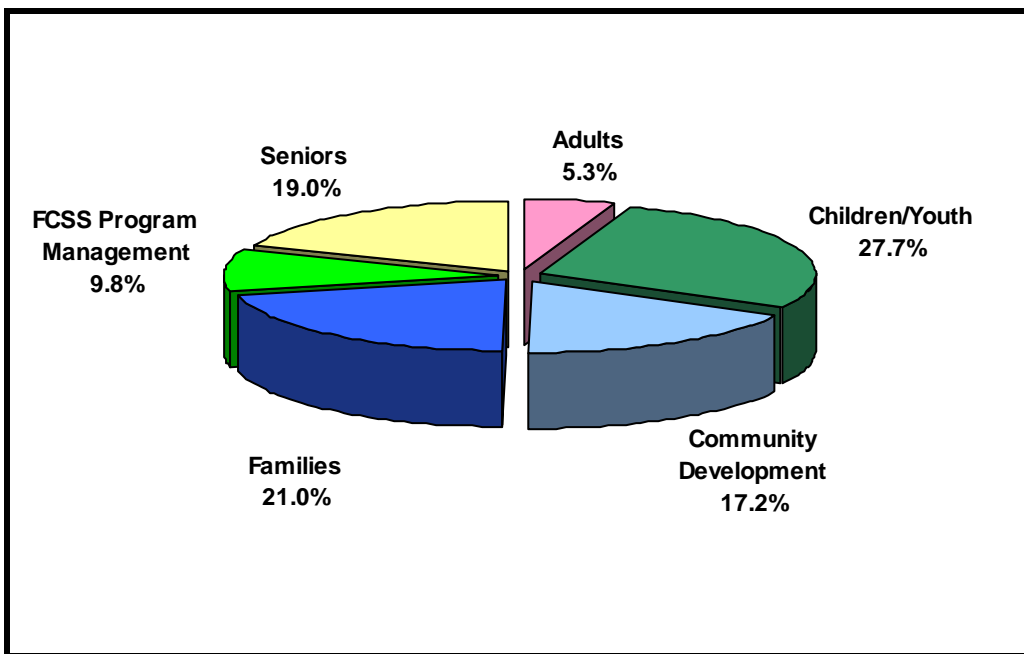
*Figure 6b: Total Amount of Unexpended Allocations and Over Contributions by Year*

Year	Total Unexpended Allocations	Number of Programs	Total Over Contributions	Number of Programs
2003	\$1,249,806	58	\$6,843,645	103
2004	\$636,728	48	\$8,043,937	113
2005	\$563,141	45	\$9,643,950	114
2006	\$314,814	38	\$10,893,984	123
2007	\$539,399	37	\$13,879,866	124

## 8. Projects and Services Categories

A total of 3,806 projects and services were reported by local FCSS Programs for the reporting year. The duration of the projects varied from one day to the full year. Note: To better reflect FCSS involvement in the provision of services to children, youth and families, the grouping "Adults/Families" was divided into separate categories in 2005.

The following chart shows the percentage distribution of expenditures within the projects and services categories (Fig. 7). Actual expenditures in each service category are shown in the table below.

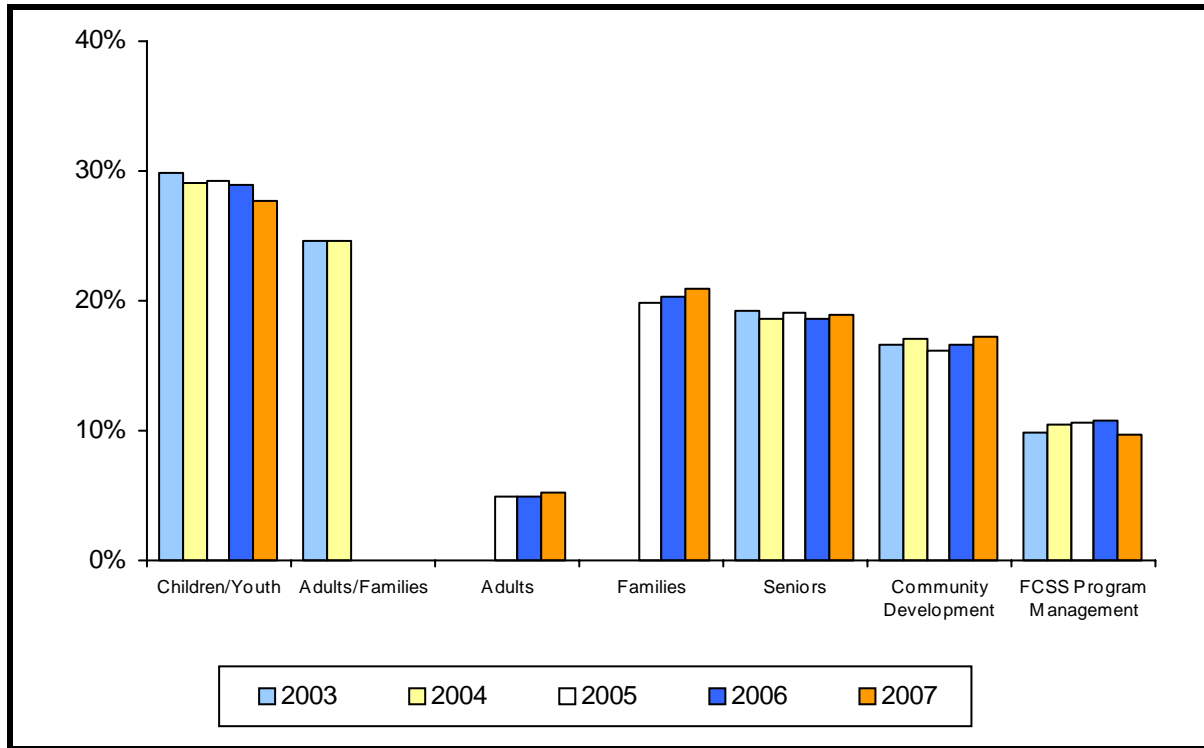


**Figure 7: Percent Expenditures in Projects and Services Categories**

Note: FCSS Program Management includes direct program support, i.e., program planning, development, supervision, etc.

Project Categories	Expenditures
Children/Youth	\$28,509,210
Adults	\$5,447,875
Families	\$21,570,031
Seniors	\$19,497,729
Community Development	\$17,695,085
FCSS Program Management	\$10,034,153
<b>TOTAL:</b>	<b>\$102,754,083</b>

The percentage breakdown of expenditures in projects and services categories for the calendar year 2007 is compared to prior years (Fig. 8). Note: To better reflect FCSS involvement in the provision of services for children, youth and families, the grouping "Adult/Families" was divided into separate categories for the 2005 reporting year. Actual expenditure amounts are shown in the table below.



**Figure 8: Percent Expenditures in Projects and Services Categories by Year**

	Children/ Youth	Adults/ Families	Adults	Families	Seniors	Comm Develop	FCSS Program Manag	Total
<b>2003</b>	\$26,098,966 29.8%	\$21,531,403 24.6%	\$0 0.0%	\$0 0.0%	\$16,803,052 19.2%	\$14,569,506 16.6%	\$8,561,719 9.8%	\$87,564,646 100.0%
<b>2004</b>	\$25,869,485 29.1%	\$21,866,696 24.6%	\$6,661 0.0%	\$0 0.0%	\$16,567,974 18.7%	\$15,207,056 17.1%	\$9,303,480 10.5%	\$88,821,352 100.0%
<b>2005</b>	\$27,398,246 29.2%	\$0 0.0%	\$4,648,360 5.0%	\$18,678,563 19.9%	\$17,901,950 19.1%	\$15,199,506 16.2%	\$9,968,797 10.6%	\$93,795,422 100.0%
<b>2006</b>	\$28,305,893 29.0%	\$0 0.0%	\$4,798,684 4.9%	\$19,810,585 20.3%	\$18,131,399 18.6%	\$16,184,936 16.6%	\$10,489,454 10.7%	\$97,720,951 100.0%
<b>2007</b>	\$28,509,210 27.7%	\$0 0.0%	\$5,447,875 5.3%	\$21,570,031 21.0%	\$19,497,729 19.0%	\$17,695,085 17.2%	\$10,034,153 9.8%	\$102,754,083 100.0%

The percent distribution of total expenditures towards various service categories for each FCSS Region is shown (Fig. 9). Actual expenditure amounts are included in the table below.

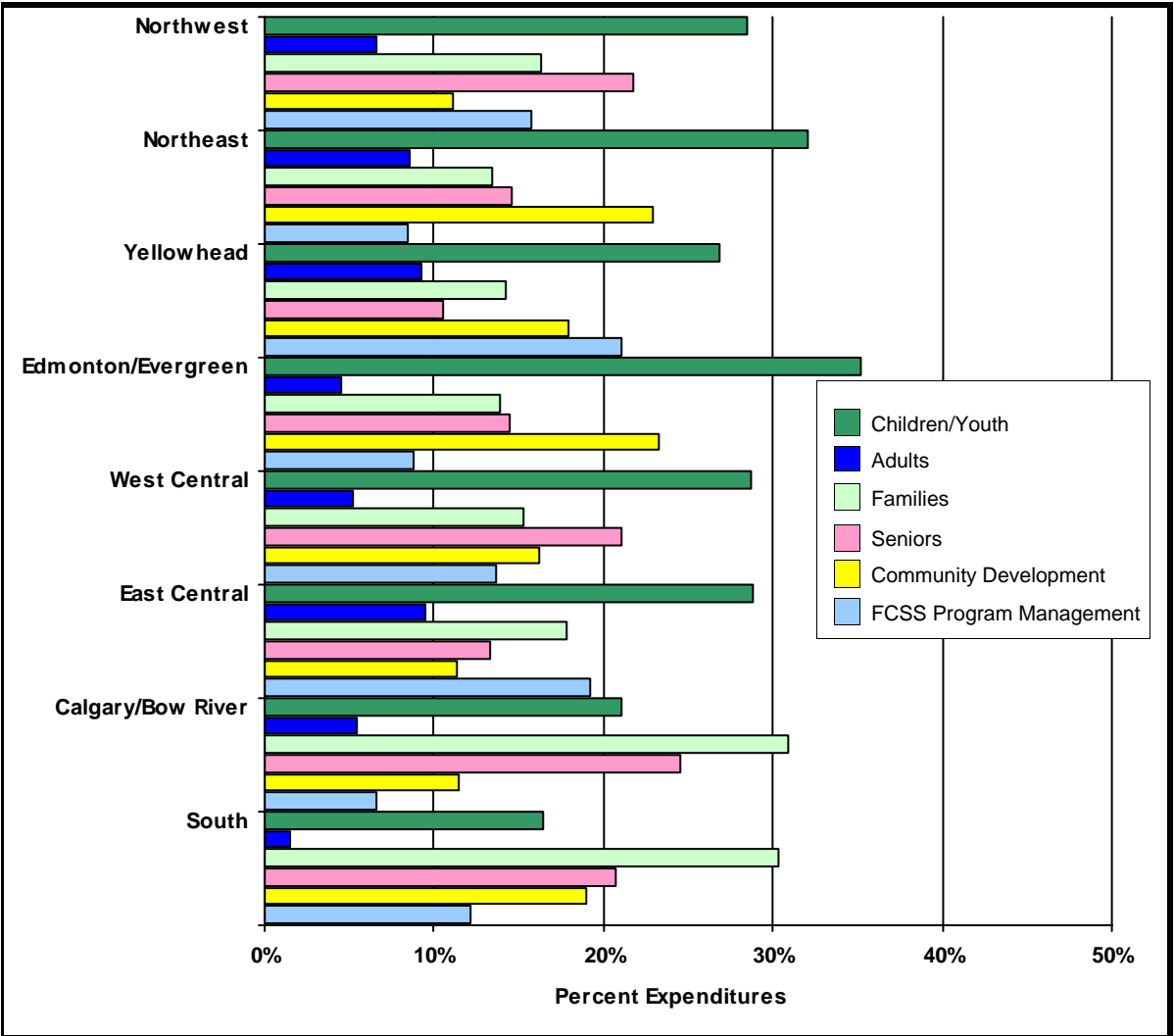


Figure 9: Percent Expenditures in Projects and Services Categories by FCSS Region

	Children/ Youth	Adults	Families	Seniors	Community Development	FCSS Program Management	Total
Northwest	\$1,857,266	\$429,155	\$1,064,827	\$1,423,131	\$723,645	\$1,028,144	\$6,526,167
Northeast	\$2,100,699	\$561,201	\$882,228	\$955,392	\$1,498,366	\$550,588	\$6,548,474
Yellowhead	\$460,855	\$159,332	\$244,438	\$179,978	\$307,909	\$360,229	\$1,712,741
Edmonton/Evergreen	\$12,503,308	\$1,591,699	\$4,943,931	\$5,138,102	\$8,265,053	\$3,133,632	\$35,575,725
West Central	\$2,033,190	\$364,935	\$1,081,356	\$1,489,955	\$1,145,597	\$966,744	\$7,081,776
East Central	\$1,355,830	\$443,543	\$839,423	\$628,017	\$532,454	\$902,316	\$4,701,583
Calgary/Bow River	\$6,924,348	\$1,782,918	\$10,159,770	\$8,077,755	\$3,750,317	\$2,151,310	\$32,846,418
South	\$1,273,714	\$115,093	\$2,354,058	\$1,605,399	\$1,471,743	\$941,191	\$7,761,199
	\$28,509,210	\$5,447,875	\$21,570,031	\$19,497,729	\$17,695,085	\$10,034,153	\$102,754,083

The distribution of total expenditures in each of the projects and services categories by FCSS Region is shown in Figures 10a to 10f.

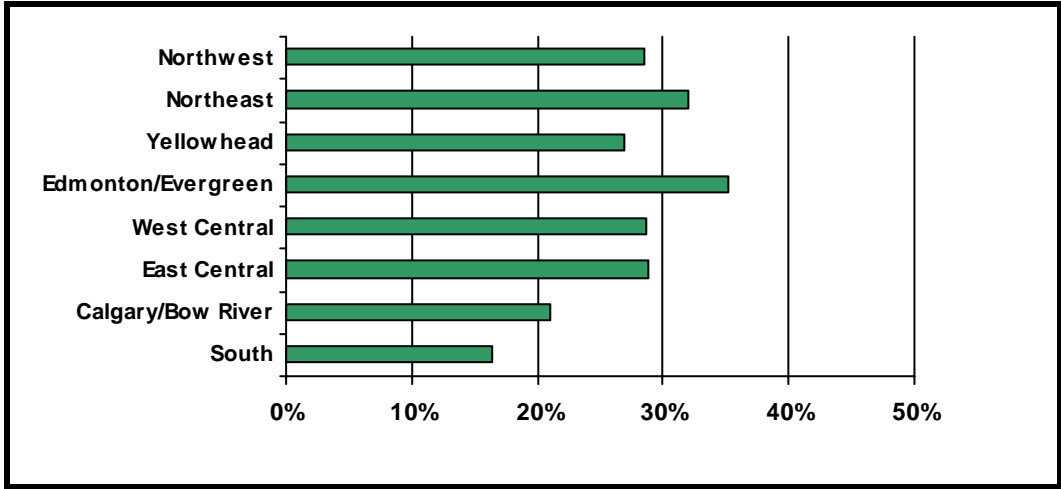


Figure 10a. Percent Expenditures to Children and Youth by FCSS Region

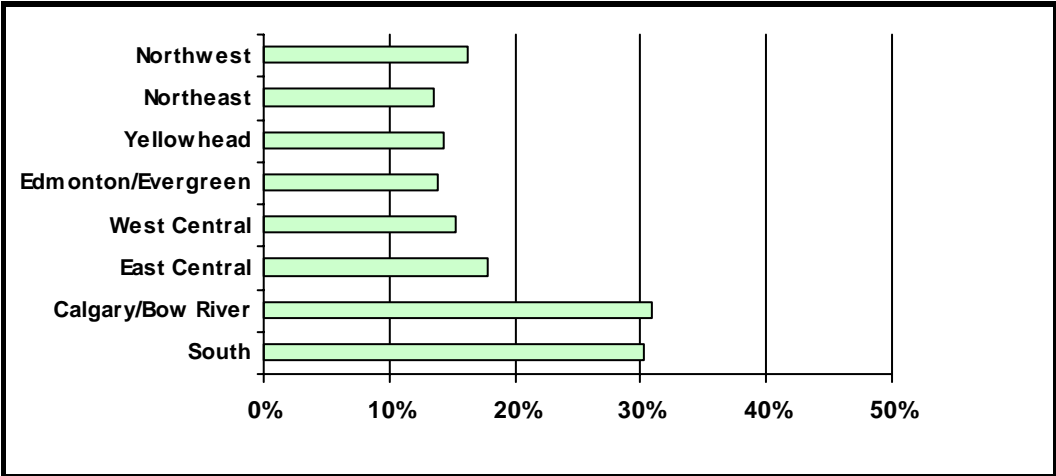


Figure 10b. Percent Expenditures to Families by FCSS Region

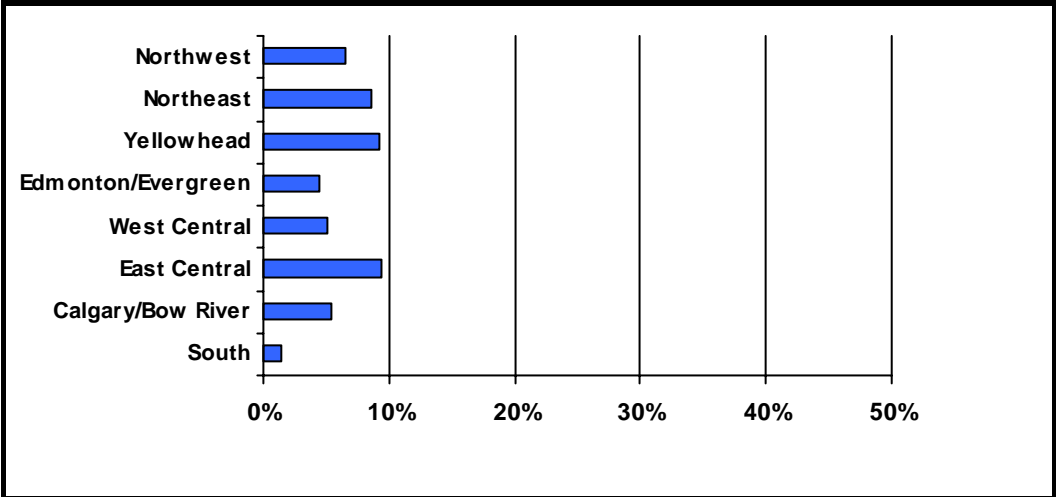
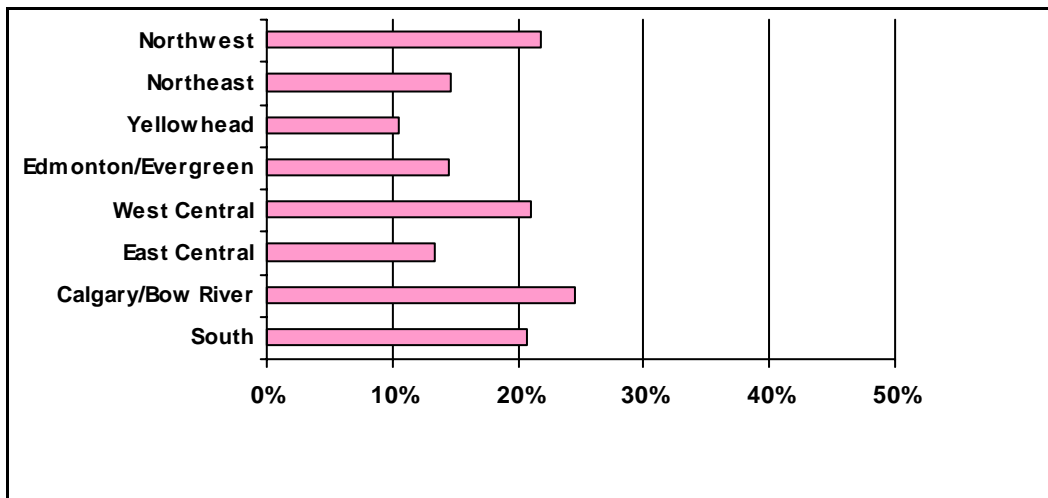
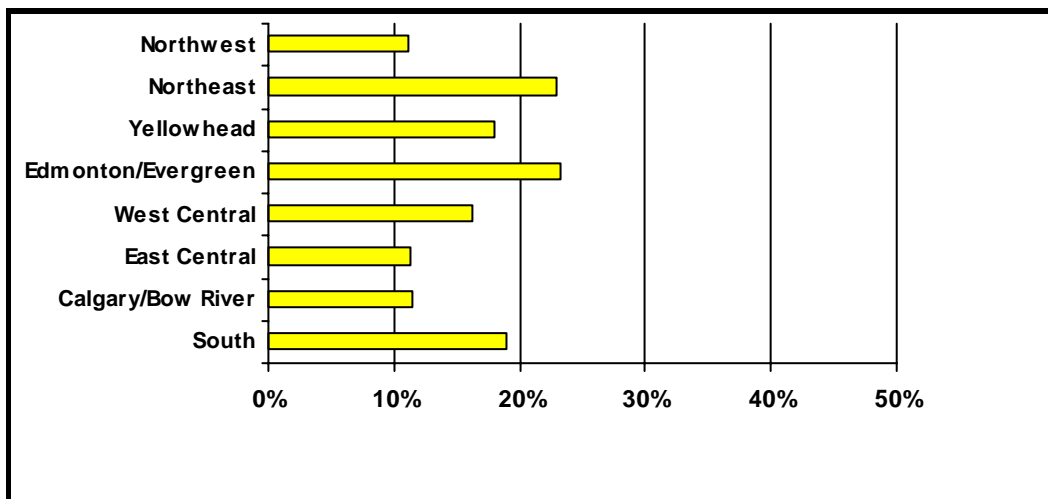


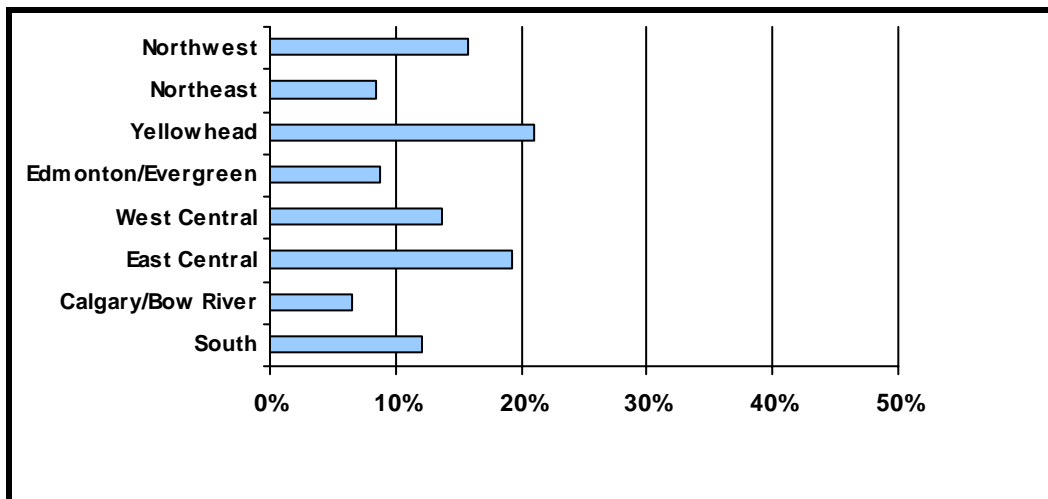
Figure 10c. Percent Expenditures to Adults by FCSS Region



**10d. Percent Expenditures to Seniors by FCSS Region**



**10e. Percent Expenditures to Community Development by FCSS Region**



**10f. Percent Expenditures to FCSS Program Management by FCSS Region**

Note: The Annual FCSS Program Report category used to identify grant transfers between municipalities is not represented in graphical format. Expenditures are counted in receiving program Annual Reports (and excluded from the transferring program Annual Reports) to prevent double counting of figures.

FCSS Program Management includes direct program support, i.e., program planning, development, supervision, etc.

Of the 204 local FCSS Programs reporting for 2007, the number of Programs with funding to the six projects and services categories for each FCSS Region and the total across the province is shown below (Fig. 11). For comparison purposes, the total number of Programs in each region is also shown.

Region	Children/ Youth	Adults	Families	Seniors	Comm. Devel.	FCSS Program Management	Total # Programs in Region
<b>Northwest</b>	\$1,857,266 33	\$429,155 25	\$1,064,827 33	\$1,423,131 29	\$723,645 29	\$1,028,144 29	48
<b>Northeast</b>	\$2,100,699 21	\$561,201 16	\$882,228 19	\$955,392 22	\$1,498,366 19	\$550,588 18	24
<b>Yellowhead</b>	\$460,855 7	\$159,332 7	\$244,438 7	\$179,978 6	\$307,909 6	\$360,229 7	7
<b>Edmonton/Evergreen</b>	\$12,503,308 19	\$1,591,699 15	\$4,943,931 19	\$5,138,102 18	\$8,265,053 19	\$3,133,632 19	20
<b>West Central</b>	\$2,033,190 21	\$364,935 21	\$1,081,356 22	\$1,489,955 22	\$1,145,597 23	\$966,744 22	24
<b>East Central</b>	\$1,355,830 38	\$443,543 27	\$839,423 35	\$628,017 30	\$532,454 29	\$902,316 32	42
<b>Calgary/Bow River</b>	\$6,924,348 21	\$1,782,918 17	\$10,159,770 21	\$8,077,755 20	\$3,750,317 20	\$2,151,310 20	23
<b>South</b>	\$1,273,714 14	\$115,093 10	\$2,354,058 12	\$1,605,399 14	\$1,471,743 14	\$941,191 14	16
<b>Totals:</b>	\$28,509,210 174	\$5,447,875 138	\$21,570,031 168	\$19,497,729 161	\$17,695,085 159	\$10,034,153 161	\$102,754,083 204

**Figure 11: Number of Programs with Funding to Projects and Services Categories by FCSS Region**

Note: FCSS Program Management includes direct program support, i.e., program planning, development, supervision, etc.

## 9. Project Types

Frequent requests for information are received about the kinds of projects that are funded through FCSS. In an effort to respond to these requests, two levels of coding, Project Type Level I and II, have been created in the FCSS Annual Report database to group projects and services.

The groupings under Project Type Level I focus on the general type of service that is being provided, for example, counselling or information and referral. Also, under Level I, services for children and youth are further divided into specific age groupings. Project Type Level II is more specific than Level I and identifies projects by the common name of the activity or the context in which the service is being provided.

Figure 12 shows expenditures for the year 2007 sorted by Project Type Level I.

<b>Project Type</b>	<b>Total Funding</b>	<b># of Programs (out of 204)</b>
Early Child Development/Support (0-6)	\$3,696,289	115
Pre-Adolescent Development/Support (7- 12)	\$12,156,307	98
Youth Development/Support (13-17)	\$6,809,483	129
Child Development/Support (0-17)	\$10,779,416	152
Counselling	\$8,458,029	74
Information/Referral/Public Information	\$4,240,181	127
Outreach	\$22,919,020	163
Community Planning/Development	\$16,948,328	146
Volunteers	\$3,939,125	126
Transportation	\$1,126,287	21
Workshops, Conferences, Conventions	\$797,008	62
Training, Seminars, Courses	\$820,046	60
Program Administration	\$10,064,564	161
<b>Total:</b>	<b>\$102,754,083</b>	

**Figure 12: Selected Project Types Level I**

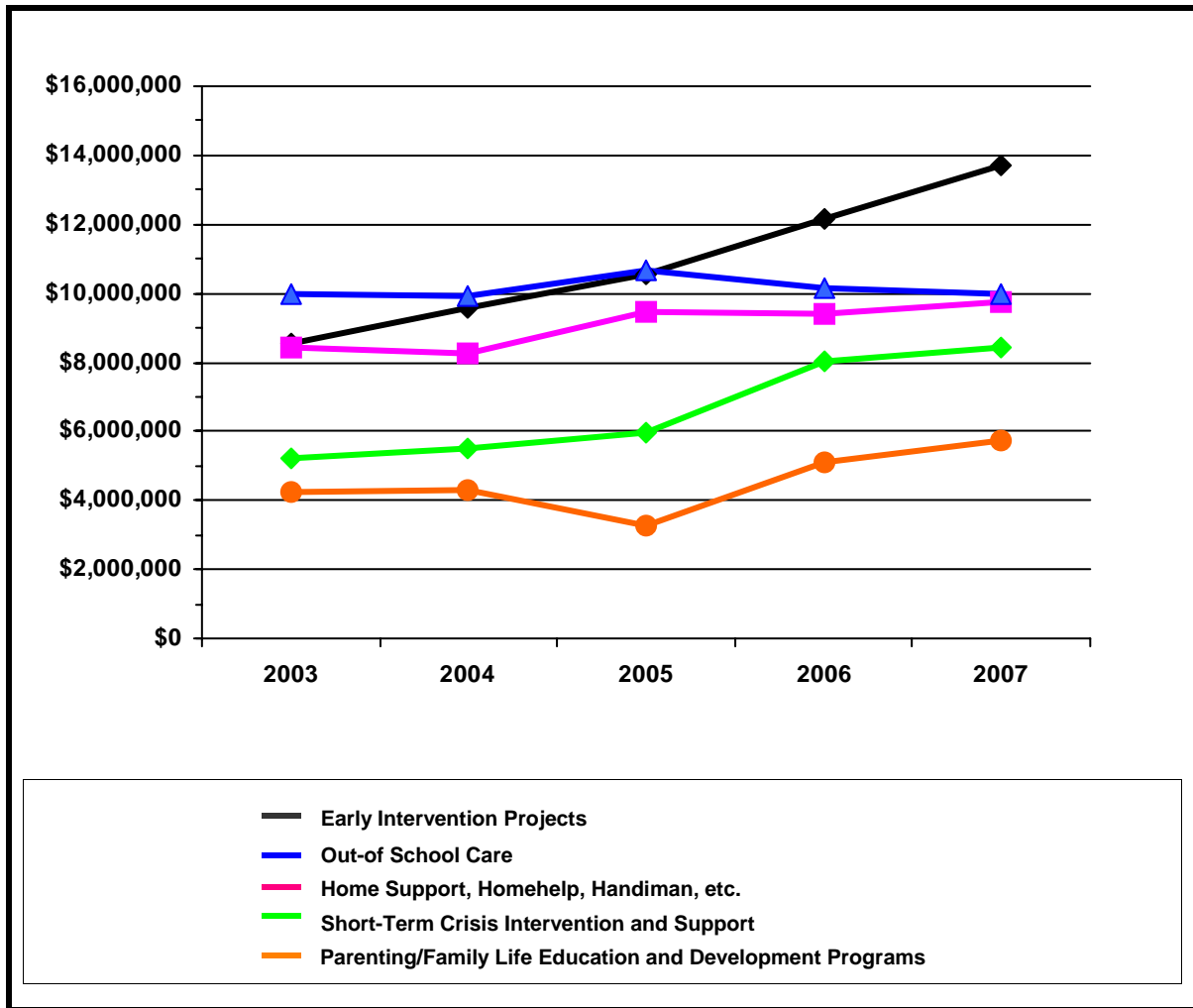
Note: Only certain types of transportation services are eligible for FCSS funding. Reference page 5-20 of the *FCSS Program Handbook* (FCSS Program Advice Inventory Listing section) for additional information.

Figure 13 shows a selection of Project Type Level II categories for the year 2007 where total expenditures exceed \$1,000,000.

<b>Project Type</b>	<b>Total Funding</b>	<b># of Programs (out of 204)</b>
Early Intervention Projects	\$13,702,186	109
Out-of-School Care	\$9,967,887	46
Home Support, Home Help, Handiman, etc.	\$9,727,669	78
Short-Term Crisis Intervention and Support	\$8,418,472	69
Parenting/Family Life Education and Development Programs	\$5,743,277	109
Seniors - Assistance/Self-Help Programs	\$5,704,860	111
Studies, Research, Surveys, Community Assessment	\$4,633,260	68
Community Centres - Drop In Centres, Family Centres, Youth Centres, Distress Centres, etc.	\$3,322,702	44
Prevention of Family Violence	\$2,681,119	39
Family School Liaison Worker/Program	\$2,610,227	61
Boys and Girls Clubs	\$2,228,862	24
Youth - Assistance/Self-Help Programs	\$1,805,769	59
Volunteer Recruitment, Training, Development, and Placement Services, Registries, Centres	\$1,769,845	61
Life Skills Programs, Self-Esteem (e.g., QUEST)	\$1,692,388	89
Cross Cultural, Immigrant, Newcomer Support	\$1,543,908	25
Aboriginal/Métis Programs, Services	\$1,389,749	15
Meals on Wheels, Wheels to Meals	\$1,154,047	30
Seniors Socialization Activities	\$1,136,448	50
Transportation, Volunteer Driver Program	\$1,101,489	19
<b>Total:</b>	<b>\$80,334,164</b>	

**Figure 13: Project Types Level II with Expenditures Over \$1,000,000**

The five Project Type Level II categories with the highest expenditures for 2007 are compared to expenditure levels for prior years in Figure 14. The actual amounts are shown in the table below.



**Figure 14: Project Types Level II by Year**

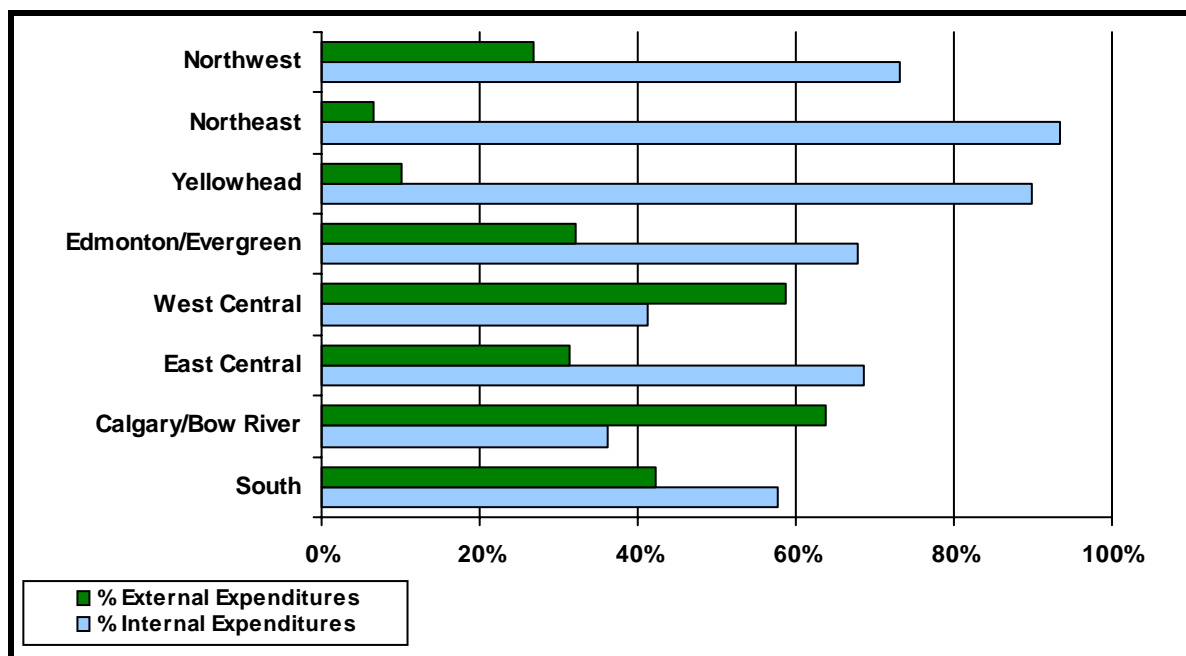
Project Type	2003	2004	2005	2006	2007
Early Intervention Projects	\$8,529,121	\$9,552,966	\$10,559,878	\$12,152,445	\$13,702,186
Out-of-School Care	\$9,979,373	\$9,906,292	\$10,663,707	\$10,166,416	\$9,967,887
Home Support, Home Help, Handiman, etc.	\$8,423,457	\$8,269,156	\$9,462,175	\$9,422,562	\$9,727,669
Short-Term Crisis Intervention and Support	\$5,221,172	\$5,508,673	\$5,945,695	\$8,016,076	\$8,418,472
Parenting/Family Life Education and Development Programs	\$4,238,728	\$4,315,074	\$3,254,341	\$5,132,193	\$5,743,277

The current status of data entry is reflected in this report and may differ from amounts reported in prior reports.

## 10. Service Delivery

Completed Annual FCSS Program Reports identify projects that are delivered internally and those that are delivered by external groups. This data is being used to report patterns and trends in service delivery over a period of time.

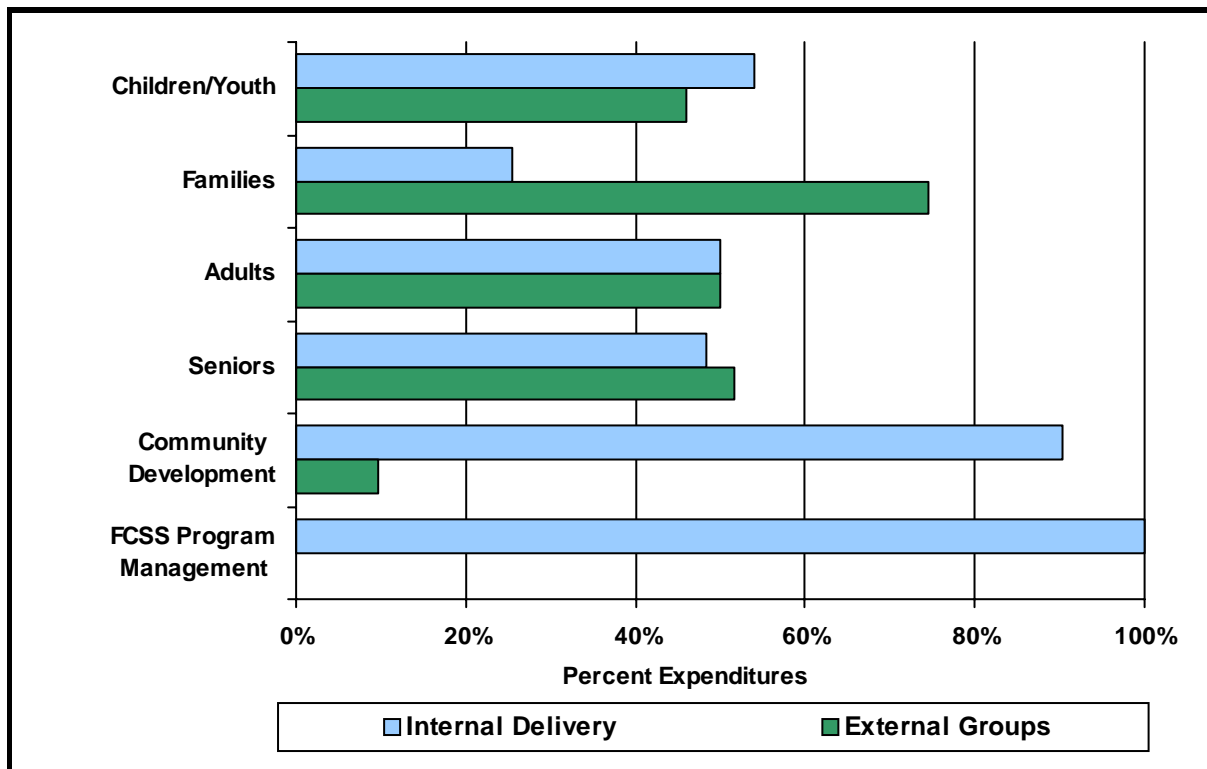
The distribution of expenditures by internal and external delivery modes for each FCSS Region is shown below (Fig. 15). The actual expenditure amounts are reported in the table.



**Figure 15: Percent Internal Expenditures vs Grants to External Groups by FCSS Region**

FCSS Region	Internal Expenditures	% Internal Expend	Grants to External Groups	% External Expend	Total Expenditures
Northwest	\$4,770,791	73%	\$1,755,377	27%	\$6,526,167
Northeast	\$6,120,665	93%	\$427,808	7%	\$6,548,474
Yellowhead	\$1,538,442	90%	\$174,299	10%	\$1,712,741
Edmonton/Evergreen	\$24,151,016	68%	\$11,424,709	32%	\$35,575,725
West Central	\$2,930,496	41%	\$4,151,280	59%	\$7,081,776
East Central	\$3,220,176	68%	\$1,481,407	32%	\$4,701,583
Calgary/Bow River	\$11,869,572	36%	\$20,976,846	64%	\$32,846,418
South	\$4,479,540	58%	\$3,281,659	42%	\$7,761,199
<b>TOTAL:</b>	<b>\$59,080,699</b>	<b>57%</b>	<b>\$43,673,384</b>	<b>43%</b>	<b>\$102,754,083</b>

The percentage of expenditures for projects that are internally delivered compared to expenditures for projects that are delivered by external groups is shown for the various projects and services categories (Fig. 16). The actual expenditure amounts are shown in the table below.



**Figure 16: Percent Expenditures in Projects and Services Categories by Service Delivery Type**

Project Category	Internal Delivery	External Groups	Total
Children/Youth	\$15,399,995	\$13,109,215	\$28,509,210
Families	\$5,500,966	\$16,069,065	\$21,570,031
Adults	\$2,725,377	\$2,722,498	\$5,447,875
Seniors	\$9,445,378	\$10,052,351	\$19,497,729
Community Development	\$15,974,830	\$1,720,255	\$17,695,085
FCSS Program Management	\$10,034,153		\$10,034,153
	\$59,080,699	\$43,673,384	\$102,754,083

## ***11. Future Directions for the FCSS Annual Report Database***

This FCSS Annual Overview provides a selection of reports primarily based on data reported in the 2007 Annual FCSS Program Reports (2007-08 Métis Settlement reports). Where data is available, comparisons are made to prior year reporting. As successive years of data are entered into the system, additional reports to compare across a number of years are being produced. Over time, changes and trends in the Program, such as the mode of service delivery, percentage of expenditures in service categories, types of projects and services, and the numbers of unexpended dollars and over contributions, are being tracked.

The database makes it possible to manipulate the information that is collected each year through Annual FCSS Program Reports in ways that are much more detailed than was possible in the past. However, like any database, the FCSS Annual Report database is only as good as the information that is entered into it. The Ministry is committed to ensuring that the data is valid, meaningful and useful. The database continues to be a “work in progress” and as changes in FCSS occur or issues emerge the database will be modified to meet these needs.

Occasionally, additional information is requested from FCSS Programs to increase the reporting potential of the database. Our goal is to continually improve information that can be made available to local Programs, municipalities, Métis Settlements, regions and the province.

Comments and suggestions for the improvement of reports and the database design to ensure that it meets the needs of municipalities and Métis Settlements participating in the FCSS Program are welcome. A list of provincial contacts is provided in Appendix B.

**FAMILY AND COMMUNITY SUPPORT SERVICES**  
***Programs and Program Contacts 2007***

**Appendix A**

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Airdrie</b>	Mr. Clay Aragon FCSS Coordinator Telephone # (403) 948-8800		<b>31,512</b>
<b>Alberta Beach</b>	Ms. Trista Poffenroth Recreation and FCSS Director Telephone # (780) 785-3411		<b>884</b>
<b>Alix</b>	Mr. Eric Jerrard Administrator Telephone # (403) 747-2495		<b>851</b>
<b>Amisk</b>	Ms. Kathy Ferguson Municipal Administrator Telephone # (780) 856-3980		<b>172</b>
<b>Andrew</b>	Ms. Donna Zabel Program Director Telephone # (780) 365-3885		<b>465</b>
<b>Athabasca</b>	Mr. Terry Smith Executive Director Telephone # (780) 675-2623	COUNTY OF ATHABASCA NO. 12 TOWN OF ATHABASCA VILLAGE OF BOYLE S.V. OF MEWATHA BEACH S.V. OF SUNSET BEACH S.V. OF WEST BAPTISTE	7,587 2,575 851 167 88 104
			<b>11,372</b>
<b>Banff</b>	Ms. Alison Ortwein Community Services Director Telephone # (403) 762-1251	TOWN OF BANFF I.D. NO. 9	8,721 938
			<b>9,659</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Barons-Eureka-Warner</b>	Mr. Greg Pratt Director Telephone # (403) 345-3000	TOWN OF COALDALE TOWN OF COALHURST TOWN OF MILK RIVER TOWN OF PICTURE BUTTE TOWN OF RAYMOND TOWN OF TABER TOWN OF VAUXHALL COUNTY OF LETHBRIDGE COUNTY OF WARNER NO. 5 M.D. OF TABER NO. 14 VILLAGE OF BARONS VILLAGE OF BARNWELL VILLAGE OF COUTTS VILLAGE OF NOBLEFORD VILLAGE OF STIRLING VILLAGE OF WARNER	6,177 1,523 846 1,592 3,363 7,591 1,069 10,302 3,674 6,280 297 613 305 689 951 383
			<b>45,655</b>
<b>Barrhead</b>	Ms. Gladys Friedirch Executive Director Telephone # (780) 674-3341	TOWN OF BARRHEAD COUNTY OF BARRHEAD NO. 11	4,209 5,845
			<b>10,054</b>
<b>Bashaw</b>	Ms. Rosemary Wittevrongel Chief Administrative Officer Telephone # (780) 372-3911		
			<b>868</b>
<b>Bassano</b>	Ms. Kelly Christman Coordinator Telephone # (403) 641-3788		
			<b>1,390</b>
<b>Beaumont</b>	Ms. Kim Williston Director Telephone # (780) 929-3322		
			<b>9,749</b>
<b>Beaverlodge</b>	Ms. Kathleen Turner FCSS Director Telephone # (780) 532-9722		
			<b>2,264</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Beiseker</b>	Ms. LaDean Henderson Community Services Coordinator Telephone # (403) 947-2837		<b>828</b>
<b>Bentley</b>	Ms. Barb Carson Community Services Manager Telephone # (403) 748-2160	TOWN OF BENTLEY S.V. OF GULL LAKE	1,083 143
			<b>1,226</b>
<b>Berwyn</b>	Ms. Theresa Johnson Community Services Coordinator Telephone # (780) 338-3801		<b>561</b>
<b>Big Lakes</b>	Ms. Sharon Strang Director Telephone # (780) 776-0008		<b>3,811</b>
<b>Big Valley</b>	Ms. Corrine Feusi Chief Administrative Officer Telephone # (403) 876-2269		<b>351</b>
<b>Bighorn</b>	Mr. Martin Buckley Chief Administrative Officer Telephone # (403) 673-3611		<b>1,264</b>
<b>Birch Hills</b>	Ms. Irene Cooper Chief Administrative Officer Telephone # (780) 694-3793		<b>1,470</b>
<b>Black Diamond</b>	Ms. Marie Wiebe Coordinator Telephone # (403) 933-4348		<b>1,986</b>
<b>Blackfalds</b>	Ms. Jackie Pinsent Community and FCSS Coordinator Telephone # (403) 885-6247		<b>4,843</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Bon Accord</b>	Ms. Kelly Taylor Community Services Director Telephone # (780) 921-2137		<b>1,534</b>
<b>Bonnyville (MD)</b>	Mr. Ryan Poole Chief Administrative Officer Telephone # (780) 826-3171		<b>9,047</b>
<b>Bonnyville and District</b>	Mr. David Beale Director Telephone # (780) 826-2120		<b>5,896</b>
<b>Botha</b>	Ms. Michelle Renschler Chief Administrative Officer Telephone # (403) 742-5079		<b>185</b>
<b>Bow Island</b>	Ms. Corinna Roth-Beacome Director Telephone # (403) 545-2200	TOWN OF BOW ISLAND COUNTY OF FORTY MILE NO. 8 VILLAGE OF FOREMOST	1,868 3,414 524
<b>Brazeau</b>	Mr. Ken Porter Municipal Manager Telephone # (780) 542-7777		<b>5,806</b>
<b>Breton</b>	Ms. Deanne Young Director Telephone # (780) 696-3636		<b>7,040</b>
<b>Bruderheim</b>	Ms. Christine Henry Director Telephone # (780) 796-3731		<b>579</b>
<b>Buffalo Lake</b>	Ms. Margaret Daniels Acting Administrator Telephone # (780) 689-3981		<b>1,215</b>
			<b>825</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Calgary</b>	Ms. Katie Black FCSS Manager Telephone # (403) 268-5155		<b>1,019,942</b>
<b>Camrose</b>	Ms. Margaret Holliston Executive Director Telephone # (780) 672-0141	COUNTY OF CAMROSE NO. 22 CITY OF CAMROSE VILLAGE OF BAWLF VILLAGE OF BITTERN LAKE VILLAGE OF EDBERG VILLAGE OF FERINTOSH VILLAGE OF HAY LAKES VILLAGE OF NEW NORWAY VILLAGE OF ROSALIND	7,160 15,850 367 225 155 153 362 323 190
			<b>24,785</b>
<b>Canmore</b>	Ms. Brenda Caston Manager Telephone # (403) 678-7126		<b>12,039</b>
<b>Cardston</b>	Ms. Susan Secretan Community Services Director Telephone # (403) 653-3734	TOWN OF CARDSTON CARDSTON COUNTY (65%) VILLAGE OF GLENWOOD VILLAGE OF HILL SPRING	3,578 2,624 280 192
			<b>6,674</b>
<b>Carstairs</b>	Ms. Robbin Bowman Director Telephone # (403) 337-3341		<b>2,656</b>
<b>Castor</b>	Ms. Joanne Wiechnik Coordinator Telephone # (403) 882-2115		<b>931</b>
<b>Cereal</b>	Ms. Mary Ann Salik Administrator Telephone # (403) 326-3823		<b>126</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Claresholm</b>	Ms. Debbie Goeseels Director Telephone # (403) 625-4417		<b>3,700</b>
<b>Clear Hills</b>	Mr. Dallas Logan Director Telephone # (780) 685-3925		<b>2,714</b>
<b>Clearwater Regional</b>	Ms. Tracy King Manager Telephone # (403) 845-3720	TOWN OF ROCKY MOUNTAIN HOUSE CLEARWATER COUNTY VILLAGE OF CAROLINE	7,231 11,826 515
			<b>19,572</b>
<b>Clive</b>	Ms. Karen Kane Municipal Administrator Telephone # (403) 784-3366		<b>610</b>
<b>Cochrane</b>	Ms. Susan Flowers FCSS Manager Telephone # (403) 851-2250		<b>13,760</b>
<b>Cold Lake</b>	Ms. Donna Tona Acting FCSS Supervisor Telephone # (780) 594-4494		<b>12,860</b>
<b>Consort</b>	Ms. Sandra King Chief Administrative Officer Telephone # (403) 577-3623		<b>739</b>
<b>Coronation</b>	Ms. Diane Schmidt Town Administration Telephone # (403) 578-2727		<b>1,015</b>
<b>Cowley</b>	Ms. Laurie Wilgosh Administrator Telephone # (403) 628-3808		<b>219</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Cremona</b>	Ms. Tanya Shand Director Telephone # (403) 637-3762		<b>463</b>
<b>Crossfield</b>	Ms. Shauna Madsen FCSS Coordinator Telephone # (403) 946-5565		<b>2,648</b>
<b>Crowsnest Pass</b>	Mr. Cam Mertz Community Services Director Telephone # (403) 562-8833		<b>5,749</b>
<b>Cypress</b>	Mr. Doug Henderson Assistant Manager Telephone # (403) 526-2888		<b>6,729</b>
<b>Delia</b>	Ms. Kristy Isaac Chief Administrative Officer Telephone # (403) 364-3787		<b>207</b>
<b>Dewberry</b>	Ms. Sherry Johnson Acting Secretary/Treasurer Telephone # (780) 847-3053		<b>196</b>
<b>Didsbury</b>	Ms. Nicole Aasen Community Services Director Telephone # (403) 335-8719		<b>4,275</b>
<b>Donalda</b>	Mr. Peter Simons Chief Administrative Officer Telephone # (403) 883-2345		<b>224</b>
<b>Drayton Valley</b>	Ms. Lola McGhie FCSS Coordinator Telephone # (780) 514-2204		<b>6,893</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Drumheller</b>	Ms. Darcy Hover Community Services Director Telephone # (403) 823-1315		<b>7,932</b>
<b>East Prairie</b>	Ms. Joan Haggerty Community Services Coordinator Telephone # (780) 523-2594		<b>535</b>
<b>Eckville</b>	Ms. Heather Allen Director Telephone # (403) 746-3177		<b>1,002</b>
<b>Edmonton</b>	Ms. Colleen Burton-Ochocki Community Services Director Telephone # (780) 496-5840		<b>730,372</b>
<b>Edson</b>	Mr. Mike Butler Director of Community Services Telephone # (780) 723-4403		<b>8,365</b>
<b>Elizabeth</b>	Ms. Phyllis Collins Community Services Director Telephone # (780) 594-5026		<b>683</b>
<b>Elk Point</b>	Ms. Deanna Easthope Director Telephone # (780) 724-3800		<b>1,512</b>
<b>Fairview</b>	Ms. Jasmine Adams Director Telephone # (780) 835-5471	TOWN OF FAIRVIEW M.D. OF FAIRVIEW NO. 136	3,297 1,432
			<b>4,729</b>
<b>Fishing Lake</b>	Mr. Lorne Dustow Community Services Liaison Telephone # (780) 943-2202		<b>527</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Flagstaff</b>	Ms. Gail Watt Director Telephone # (780) 385-3020	FLAGSTAFF COUNTY TOWN OF DAYSLAND TOWN OF HARDISTY TOWN OF KILLAM TOWN OF SEDGEWICK VILLAGE OF ALLIANCE VILLAGE OF FORESTBURG VILLAGE OF GALAHAD VILLAGE OF HEISLER VILLAGE OF LOUGHEED VILLAGE OF STROME	3,506 818 761 1,019 891 197 895 134 153 217 252
			<b>8,843</b>
<b>Foothills</b>	Ms. Judy Gordon Community Services Coordinator Telephone # (403) 652-2341		
			<b>19,736</b>
<b>Fort Macleod</b>	Ms. Angie O'Connor FCSS Director Telephone # (403) 553-4491		
			<b>3,072</b>
<b>Fort Saskatchewan</b>	Ms. Barb Bigelow Director Telephone # (780) 992-6203		
			<b>16,146</b>
<b>Fox Creek</b>	Ms. Catherine Cole Community Services Director Facilitator Telephone # (780) 622-3758		
			<b>2,278</b>
<b>Gibbons</b>	Ms. Kelly Taylor Community Services Director Telephone # (780) 923-3331		
			<b>2,848</b>
<b>Gift Lake</b>	Ms. Jenny Laderoute Community Services Director Telephone # (780) 767-2112		
			<b>891</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Glendon</b>	Ms. Paula Mack Chief Administrative Officer Telephone # (780) 635-3807		<b>483</b>
<b>Grande Cache</b>	Ms. Kelly Smith Executive Director Telephone # (780) 827-2296		<b>3,783</b>
<b>Grande Prairie (City)</b>	Ms. Donelda Laing FCSS Manager Telephone # (780) 538-0409		<b>50,227</b>
<b>Grande Prairie (County)</b>	Ms. Kathleen Turner FCSS Director Telephone # (780) 532-9722		<b>17,989</b>
<b>Granum</b>	Mr. Larry Flexhaug Chief Administrative Officer Telephone # (403) 687-3822		<b>445</b>
<b>Grasslands</b>	Ms. Lynn Pye-Matheson FCSS Director Telephone # (403) 362-4549	CITY OF BROOKS COUNTY OF NEWELL NO. 4 VILLAGE OF DUCHESS VILLAGE OF ROSEMARY VILLAGE OF TILLEY	13,581 6,862 978 388 405
<b>Greenview</b>	Ms. Kate West Acting Program Coordinator Telephone # (780) 524-3193	M.D. OF GREENVIEW NO. 16 TOWN OF VALLEYVIEW	5,464 1,884
<b>Grimshaw</b>	Ms. Tracy Halerewich Community Services Coordinator Telephone # (780) 332-4788		<b>2,537</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Halkirk</b>	Ms. Doris Cordel Village Administrator Telephone # (403) 884-2464		<b>113</b>
<b>Hanna</b>	Ms. Gwen Snell Community Services Director Telephone # (403) 854-4433		<b>2,847</b>
<b>High Level</b>	Ms. Nici Carmichael Director Telephone # (780) 821-4012		<b>3,887</b>
<b>High Prairie</b>	Mr. Larry Baran Town Manager Telephone # (780) 523-3388		<b>2,836</b>
<b>High River</b>	Ms. Nancy Barnes-Smith Coordinator Telephone # (403) 652-8620		<b>10,716</b>
<b>Hines Creek</b>	Ms. Leanne Walmsley Chief Administrative Officer Telephone # (780) 494-3690		<b>430</b>
<b>Hinton</b>	Ms. Laura Tkachuk Supervisor of FCSS Telephone # (780) 865-6031		<b>9,769</b>
<b>Hythe</b>	Ms. Monica Shaw Director Telephone # (780) 356-2000		<b>821</b>
<b>Innisfail</b>	Ms. Angela Sande Director Telephone # (403) 227-7744		<b>7,691</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Irricana</b>	Ms. Cathy O'Donoghue Community Services Director Telephone # (403) 935-4672		<b>1,243</b>
<b>Jasper</b>	Ms. Kathleen Waxer Director Telephone # (780) 852-2100		<b>4,643</b>
<b>Kikino</b>	Mr. Roger Littlechilds Administrator Telephone # (780) 623-7868		<b>1,020</b>
<b>Kinuso</b>	Mr. Brad Watson Administrator Telephone # (780) 775-3570		<b>219</b>
<b>Kitscoty</b>	Mr. Harold Trew Chief Administrative Officer Telephone # (780) 846-2221		<b>749</b>
<b>Kneehill</b>	Ms. Shelley Jackson Director Telephone # (403) 443-3800	KNEEHILL COUNTY TOWN OF THREE HILLS TOWN OF TROCHU VILLAGE OF ACME VILLAGE OF CARBON VILLAGE OF LINDEN	5,218 3,304 1,058 656 570 660
			<b>11,466</b>
<b>Lac La Biche</b>	Ms. Anita Polturak Coordinator Telephone # (780) 623-7979	TOWN OF LAC LA BICHE LAKELAND COUNTY	2,758 6,365
			<b>9,123</b>
<b>Lac Ste. Anne</b>	Ms. Lisa Schulte Acting Recreation and FCSS Director Telephone # (866) 880-5722		<b>9,516</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Lacombe (County)</b>	Mr. Terry Hager County Commissioner Telephone # (403) 782-6601		<b>10,451</b>
<b>Lacombe (Town)</b>	Ms. Maribeth Friesen Executive Director Telephone # (403) 782-6637		<b>11,562</b>
<b>Lamont (County)</b>	Ms. Sara Rindero FCSS Director Telephone # (780) 895-7751	LAMONT COUNTY TOWN OF MUNDARE VILLAGE OF CHIPMAN	3,925 712 238
			<b>4,875</b>
<b>Lamont (Town)</b>	Ms. Betty Malica Office Assistant Telephone # (780) 895-2010		<b>1,664</b>
<b>Leduc (City)</b>	Ms. Donna Brock Director Telephone # (780) 980-7152		<b>16,967</b>
<b>Leduc (County)</b>	Ms. Jennifer Hourihan Director Telephone # (780) 955-6411	LEDUC COUNTY TOWN OF CALMAR TOWN OF DEVON VILLAGE OF NEW SAREPTA VILLAGE OF THORSBY VILLAGE OF WARBURG	12,730 1,992 6,361 432 945 621
			<b>23,081</b>
<b>Legal</b>	Ms. Cathy Proulx FCSS Coordinator Telephone # (780) 961-3773		<b>1,192</b>
<b>Lesser Slave River</b>	Ms. Debbie Conrad Director of Finance Telephone # (780) 849-4888		<b>2,820</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Lethbridge</b>	Ms. Diane Randell Social Planner Telephone # (403) 320-3917		<b>81,692</b>
<b>Lloydminster</b>	Mr. Ward Read Community Development Officer Telephone # (780) 875-6184		<b>16,786</b>
<b>Longview</b>	Ms. Alana Healy-Newton Chief Administrative Officer Telephone # (403) 558-3922		<b>334</b>
<b>Mackenzie</b>	Mr. William (Bill) Kostiw Chief Administrative Officer Telephone # (780) 927-3718		<b>10,002</b>
<b>Magrath</b>	Mr. Wade Alston Chief Administrative Officer Telephone # (403) 758-3212	TOWN OF MAGRATH CARDSTON COUNTY (35%)	2,081 1,413
			<b>3,494</b>
<b>Ma-Me-O Beach</b>	Mr. Peter Irwin Chief Administrative Officer Telephone # (780) 586-2251	S.V. OF MA-ME-O BEACH S.V. OF CRYSTAL SPRINGS S.V. OF GRANDVIEW S.V. OF NORRIS BEACH S.V. OF POPLAR BAY	155 112 127 40 84
			<b>518</b>
<b>Manning and District</b>	Mrs. Arlene Henitiuk Director Telephone # (780) 836-2170		<b>1,493</b>
<b>Mannville-Minburn-Innisfree</b>	Ms. Jannette Riedel Director Telephone # (780) 763-3005	VILLAGE OF MANNVILLE VILLAGE OF INNISFREE VILLAGE OF MINBURN	782 233 65
			<b>1,080</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Marwayne</b>	Ms. Joanne Horton Chief Administrative Officer Telephone # (780) 847-3962		<b>569</b>
<b>Mayerthorpe</b>	Ms. Joanne Johnson Coordinator Telephone # (780) 786-2416		<b>1,474</b>
<b>Medicine Hat</b>	Ms. Karen Charlton Manager of Community Development Telephone # (403) 529-8310		<b>56,997</b>
<b>Millet</b>	Ms. Virginia Lehman Manager Telephone # (780) 361-4425		<b>2,125</b>
<b>Minburn</b>	Mr. David Marynowich Manager Telephone # (780) 632-2082		<b>3,319</b>
<b>Morinville</b>	Ms. Joyce Preeper FCSS Coordinator Telephone # (780) 939-4361		<b>6,775</b>
<b>Morrin</b>	Ms. Annette Plachner Administrator Telephone # (403) 772-3870		<b>253</b>
<b>Mountain View</b>	Ms. Michelle Honeyman FCSS Director Telephone # (403) 335-3311		<b>12,570</b>
<b>Munson</b>	Mr. Lyle Cawiezel Administrator Telephone # (403) 823-6987		<b>217</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Nampa</b>	Ms. Susan Bowling Director Telephone # (780) 322-3954		<b>373</b>
<b>Nanton</b>	Ms. Nicole Van Langen Director Telephone # (403) 646-2436		<b>2,055</b>
<b>Northern Lights</b>	Ms. Theresa Van Oort Chief Administrative Officer Telephone # (780) 836-3348		<b>3,556</b>
<b>Northern Sunrise</b>	Mr. Bob Miles Chief Administrative Officer Telephone # (780) 624-0013		<b>2,547</b>
<b>Okotoks</b>	Ms. Linda Blasetti Coordinator Telephone # (403) 938-8935		<b>17,145</b>
<b>Olds</b>	Mr. Stuart Ray Community Services Director Telephone # (403) 556-6981		<b>7,248</b>
<b>Onoway</b>	Ms. Trista Poffenroth Recreation and FCSS Director Telephone # (780) 785-3411		<b>875</b>
<b>Opportunity</b>	Mr. Trevor Derewlanka Program Manager Telephone # (780) 891-3778		<b>3,259</b>
<b>Oyen</b>	Ms. Heather Norris Director Telephone # (403) 664-2255	TOWN OF OYEN M. D. OF ACADIA NO. 34	1,099 545
			<b>1,644</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Paddle Prairie</b>	Ms. Joanne Ducharme Community Services Coordinator Telephone # (780) 981-2227		<b>678</b>
<b>Paintearth</b>	Ms. Julie Falkenberg County Administrator Telephone # (403) 882-3211		<b>2,126</b>
<b>Paradise Valley</b>	Ms. Connie Wilkinson Municipal Administrator Telephone # (780) 745-2287		<b>183</b>
<b>Parkland</b>	Mr. Ken Van Buul Recreation and Parks Services Manager Telephone # (780) 968-8435		<b>29,679</b>
<b>Peace</b>	Mr. Lyle McKen Administrator Telephone # (780) 338-3845		<b>1,487</b>
<b>Peace River</b>	Ms. Tanya Bell Community Services Director Telephone # (780) 624-1000		<b>6,315</b>
<b>Peavine</b>	Mr. Blair Cunningham Community Service Coordinator Telephone # (780) 523-5944		<b>797</b>
<b>Pincher Creek (M.D.)</b>	Ms. Loretta Thompson Chief Administrative Officer Telephone # (403) 627-3130		<b>3,309</b>
<b>Pincher Creek (Town)</b>	Ms. Marilyn Halton FCSS Coordinator Telephone # (403) 627-4322		<b>3,625</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Ponoka</b>	Ms. Joanne Comeau Executive Director Telephone # (403) 783-4462	TOWN OF PONOKA PONOKA COUNTY (52.9%)	6,576 4,579
			<b>11,155</b>
<b>Provost</b>	Ms. Leslie Steffenhagen Director Telephone # (780) 753-2288	TOWN OF PROVOST M.D. OF PROVOST NO. 52 VILLAGE OF CZAR VILLAGE OF HUGHENDEN	2,078 2,547 175 231
			<b>5,031</b>
<b>Rainbow Lake</b>	Mr. Kent Janz Recreation Director Telephone # (780) 956-3934		
			<b>1,082</b>
<b>Red Deer</b>	Mr. Scott Cameron Social Planning Manager Telephone # (403) 342-8101	CITY OF RED DEER RED DEER COUNTY TOWN OF BOWDEN TOWN OF PENHOLD VILLAGE OF DELBURNE VILLAGE OF ELNORA	85,705 19,108 1,205 1,961 765 309
			<b>109,053</b>
<b>Redcliff</b>	Ms. Cindy Murray Community Services Director Telephone # (403) 548-7415		
			<b>5,096</b>
<b>Redwater</b>	Mr. Ian Frankton Community Services Director Telephone # (780) 942-3519		
			<b>2,192</b>
<b>Rimbey</b>	Ms. Peggy Makofka Executive Director Telephone # (403) 843-2030	TOWN OF RIMBEY PONOKA COUNTY (47.1%)	2,252 4,061
			<b>6,313</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Rocky View</b>	Mr. Randy Ell FCSS Coordinator Telephone # (403) 230-1401		<b>34,597</b>
<b>Ross Haven</b>	Mr. Dennis Evans Municipal Administrator Telephone # (780) 702-3204		<b>198</b>
<b>Saddle Hills</b>	Ms. Tarolyn Peach Chief Administrative Officer Telephone # (780) 864-3760		<b>2,458</b>
<b>Sandy Beach</b>	Ms. Wendy Wildman Chief Administrative Officer Telephone # (780) 967-2873		<b>239</b>
<b>Sangudo</b>	Ms. Pamela Nelson Chief Administrative Officer Telephone # (780) 785-2258		<b>364</b>
<b>Sexsmith</b>	Ms. Meghan Dohm Director Telephone # (780) 568-4345		<b>2,255</b>
<b>Slave Lake</b>	Mr. Lenny Richer Director Telephone # (780) 849-8019		<b>7,031</b>
<b>Smoky Lake (County)</b>	Mr. Cary Smigerowsky Chief Administrative Officer Telephone # (780) 656-3730		<b>2,716</b>
<b>Smoky Lake (Town)</b>	Ms. Shirley Lorimer Director Telephone # (780) 656-2255		<b>1,010</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Smoky River</b>			
	Ms. Penny Fox Director Telephone # (780) 837-2220	TOWN OF FALHER M.D. OF SMOKY RIVER NO. 130 TOWN OF MCLENNAN VILLAGE OF DONNELLY VILLAGE OF GIROUXVILLE	941 2,442 824 293 282
			<b>4,782</b>
<b>South East Rocky View</b>			
	Ms. Patty Sproule Director Telephone # (403) 207-7099		
			<b>11,262</b>
<b>South View</b>			
	Ms. Wendy Wildman Interim Chief Admin. Officer Telephone # (780) 967-0008		
			<b>115</b>
<b>Special Areas 2, 3, &amp; 4</b>			
	Mr. Darcy Ferguson Finance & Administration Director Telephone # (403) 854-5600		
			<b>4,729</b>
<b>Spirit River (MD)</b>			
	Ms. Tammy Geherman FCSS Coordinator Telephone # (780) 864-3500	M.D. OF SPIRIT RIVER VILLAGE OF RYCROFT	662 638
			<b>1,300</b>
<b>Spruce Grove</b>			
	Mr. Ken Luck Director Telephone # (780) 962-7633		
			<b>19,496</b>
<b>St. Albert</b>			
	Mr. Scott Rodda Director Telephone # (780) 459-1511		
			<b>57,719</b>
<b>St. Paul (Town)</b>			
	Ms. Linda Boone FCSS Director Telephone # (780) 645-5313		
			<b>5,441</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>St. Paul County</b>	Ms. Tammy Elkow Director Telephone # (780) 645-3301		<b>5,925</b>
<b>Starland County</b>	Mr. Ross D. Rawlusyk Administrator Telephone # (403) 772-3793		<b>2,371</b>
<b>Stavely</b>	Ms. Casey Arnestad FCSS Coordinator Telephone # (403) 549-2262		<b>497</b>
<b>Stettler (Town)</b>	Ms. Faye Blakely Administrator Telephone # (403) 742-2337		<b>5,418</b>
<b>Stettler County</b>	Ms. Faye Blakely Administrator Telephone # (403) 742-2337		<b>5,216</b>
<b>Stony Plain</b>	Ms. Christine Perina Director Telephone # (780) 963-8588		<b>12,363</b>
<b>Strathcona</b>	Ms. Jackie Winter Manager Telephone # (780) 464-4044		<b>82,511</b>
<b>Sturgeon</b>	Mr. Terry Cashin Community Services Manager Telephone # (780) 939-8335		<b>18,621</b>
<b>Sundre</b>	Ms. Wendy Dichrow Director Telephone # (403) 638-1011		<b>2,518</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Sunset Point</b>	Ms. Hilda Marsh Chief Administrative Officer Telephone # (780) 460-7226		<b>242</b>
<b>Swan Hills</b>	Ms. Mireille Marquis Director Telephone # (780) 333-4119		<b>1,645</b>
<b>Sylvan Lake</b>	Ms. Marlene Curtis Coordinator Telephone # (403) 887-1137	TOWN OF SYLVAN LAKE S.V. OF BIRCHCLIFF S.V. OF HALF MOON BAY S.V. OF JARVIS BAY S.V. OF NORGLLENWOLD S.V. OF SUNBREAKER COVE	10,729 125 32 183 270 137
			<b>11,476</b>
<b>Thorhild (Village)</b>	Ms. Lori Lahti Director Telephone # (780) 398-3688		<b>505</b>
<b>Thorhild County</b>	Ms. Cindy Olchoway Director Telephone # (780) 398-2820		<b>3,042</b>
<b>Tofield-Ryley-Beaver</b>	Ms. Tammy Oliver-McCurdie Director Telephone # (780) 662-7067	TOWN OF TOFIELD BEAVER COUNTY (50%) VILLAGE OF RYLEY	1,876 2,838 458
			<b>5,172</b>
<b>Turner Valley</b>	Mr. Stan Ogrodniczuk Chief Administrative Officer Telephone # (403) 933-4944		<b>1,908</b>
<b>Two Hills</b>	Ms. Karen Forbes Director Telephone # (780) 657-3540		<b>1,232</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Two Hills (County)</b>	Mr. Robert Jorgensen Chief Administrative Officer Telephone # (780) 657-3358		<b>2,801</b>
<b>Val Quentin</b>	Ms. Hilda R. Marsh Chief Administrative Officer Telephone # (780) 460-7226		<b>181</b>
<b>Vegreville</b>	Ms. Laurie Evans Director Telephone # (780) 632-3966		<b>5,520</b>
<b>Vermilion (Town)</b>	Ms. Carol Coleman Coordinator Telephone # (780) 853-5358		<b>4,472</b>
<b>Vermilion River County</b>	Ms. Sharon Williams FCSS Director Telephone # (780) 846-2244		<b>7,467</b>
<b>Veteran</b>	Ms. Debbie Johnstone Municipal Administrator Telephone # (403) 575-3954		<b>293</b>
<b>Viking-Beaver</b>	Ms. Joanne Stewart Director Telephone # (780) 336-4024	TOWN OF VIKING BEAVER COUNTY (50%) VILLAGE OF HOLDEN	1,085 2,838 398
<b>Vilna</b>	Ms. Twila Bauman Chief Administrative Officer Telephone # (780) 636-3620		<b>274</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Vulcan</b>	Ms. Carrol Thomson Director Telephone # (403) 485-2192	TOWN OF VULCAN VULCAN COUNTY VILLAGE OF CARMANGAY VILLAGE OF CHAMPION	1,940 3,830 261 384
			<b>6,415</b>
<b>Wainwright</b>	Ms. Cathy Charlton Director Telephone # (780) 842-2555	TOWN OF WAINWRIGHT M.D. OF WAINWRIGHT NO. 61 VILLAGE OF CHAUVIN VILLAGE OF EDGERTON VILLAGE OF IRMA	5,426 4,113 321 393 444
			<b>10,697</b>
<b>Waskatenau</b>	Ms. Bernice Macyk Village Administrator Telephone # (780) 358-2208		
			<b>278</b>
<b>Wembley</b>	Ms. Lori Parker Chief Administrative Officer Telephone # (780) 766-2269		
			<b>1,443</b>
<b>Westlock</b>	Ms. Christine Danyluk Director Telephone # (780) 349-5900	WESTLOCK COUNTY TOWN OF WESTLOCK VILLAGE OF CLYDE	6,910 5,008 470
			<b>12,388</b>
<b>Wetaskiwin (City)</b>	Ms. Virginia Lehman Manager Telephone # (780) 361-4425		
			<b>11,673</b>
<b>Wetaskiwin (County)</b>	Ms. Sharon James-Lock Coordinator Telephone # (780) 352-3321		
			<b>10,535</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Wheatland (County)</b>			
	Ms. Sharon Tibeau Program Coordinator Telephone # (403) 934-5335	WHEATLAND COUNTY TOWN OF STRATHMORE VILLAGE OF HUSSAR VILLAGE OF ROCKYFORD VILLAGE OF STANDARD	8,164 11,102 187 349 380
			<b>20,182</b>
<b>Whitecourt</b>			
	Mr. Jay Granley Community Services Director Telephone # (780) 778-6300		
			<b>8,971</b>
<b>Willow Creek</b>			
	Ms. Cynthia Vizzutti Administrator Telephone # (403) 625-3351		
			<b>5,337</b>
<b>Wood Buffalo</b>			
	Ms. Carole Bouchard Superintendent Telephone # (780) 743-7912		
			<b>88,131</b>
<b>Woodlands</b>			
	Mr. Dean Bradford Community Services Director Telephone # (780) 778-8400		
			<b>4,158</b>
<b>Yellowhead</b>			
	Ms. Debbie Charest Community Services Supervisor Telephone # (780) 325-3782		
			<b>10,045</b>
<b>Yellowstone</b>			
	Ms. Wendy Wildman Chief Administrative Officer Telephone # (780) 924-3181		
			<b>170</b>
<b>Youngstown</b>			
	Ms. Emma Garlock Municipal Administrator Telephone # (403) 779-3873		
			<b>170</b>

<b>Program</b>	<b>Contact</b>	<b>Participating Municipalities</b>	<b>Population</b>
<b>Total Number of Programs (at Dec 31):</b>		204	
<b>Total Number Municipalities (at Dec 31):</b>		313	
<b>Total Population:</b>			3,346,103

**Notes:**

For multi-municipality programs, the total population is the combined population of all municipalities participating in the program. Where municipalities participate in two or more multi-municipality programs, the population of the municipality is split between the programs.

The population figures are taken from the Municipal Affairs official population listing from 2007.

## APPENDIX B

### ALBERTA CHILDREN AND YOUTH SERVICES CONTACTS

Community Strategies and Support Division  
Community Partnerships Branch  
10<sup>th</sup> Floor, Sterling Place, 9940 – 106 Street, Edmonton, AB T5K 2N2  
Fax: (780) 644-2671

<b>Name</b>	<b>Title</b>	<b>Telephone No.</b>	<b>E-mail</b>
Tim Moorhouse	Director	(780) 422-3305	<a href="mailto:Tim.Moorhouse@gov.ab.ca">Tim.Moorhouse@gov.ab.ca</a>
Joyce Mellott	Senior Manager	(780) 415-6285	<a href="mailto:Joyce.Mellott@gov.ab.ca">Joyce.Mellott@gov.ab.ca</a>
Veronica Facundo	FCSS Financial and Program Review Officer (780) 427-2804		<a href="mailto:Veronica.Facundo@gov.ab.ca">Veronica.Facundo@gov.ab.ca</a>
Deb Trachimowich	FCSS Financial and Program Review Officer (780) 427-2803		<a href="mailto:Debbie.Trachimowich@gov.ab.ca">Debbie.Trachimowich@gov.ab.ca</a>
Arlene Wright	Administrative Assistant (780) 422-5669		<a href="mailto:Arlene.Wright@gov.ab.ca">Arlene.Wright@gov.ab.ca</a>